2003 FOR PROFIT CORPORATION UNIFORM BUSINESS REPORT (UBR)

P24291 **DOCUMENT #**



May 05, 2003 8:00 am Secretary of State 05-05-2003 90204 047 ***150.00 1. Entity Name DILLARD'S, INC. Principal Place of Business Mailing Address **%THE CORPORATION TRUST COMPANY %THE CORPORATION TRUST COMPANY** 1209 ORANG STREET 1209 ORANG STREET WILMINGOTN DE 19801 WILMINGOTN DE 19801 2. Principal Place of Business 3. Mailing Address Suite, Apt. #, etc. Suite, Apt. #, etc. T CHECK HERE IF MAKING CHANGES City & State City & State 4. FEI Number Applied For 71-0388071 Not Applicable Country Country \$8.75 Additional 5. Certificate of Status Desired Fee Required 6. Name and Address of Current Registered Agent 7. Name and Address of New Registered Agent CT CORPORATION SYSTEM Street Address (P.O. Box Number is Not Acceptable) 1200 S. PINE ISLAND ROAD PLANTATION FL 33324 City Zip Code 8. The above named entity submits this statement for the purpose of changing its registered office or registered agent, or both, in the State of Florida. I am familiar with, and accept the obligations of registered agent. (NOTE: Registered Agent signature required when reinstating) FILE NOW!!! FEE IS \$150.00 9. Election Campaign Financing \$5.00 May Be After May 1, 2003 Fee will be \$550.00 Trust Fund Contribution. Added to Fees Make Check Payable to Florida Department of State 10, OFFICERS AND DIRECTORS ADDITIONS/CHANGES TO OFFICERS AND DIRECTORS IN 11 TITLE **⊠** Delete TITLE Change Addition DILLARD, WILLIAM NAME NAME 1600 CANTRELL RD. STREET ADDRESS STREET ADDRESS LITTLE ROCK AR CITY-ST-7IP CITY-ST-ZIP CED TITLE ☐ Delete TITLE **Change** Addition DILLARD, WILLIAM, II NAME NAME STREET ADDRESS 1600 CANTRELL RD STREET ADDRESS LITTLE ROCK AR CITY-ST-ZIP CITY-ST-ZIP TITLE VD ☐ Delete TITLE ' Addition NAME DILLARD, ALEX NAME 1600 CANTRELL RD. STREET ADDRESS STREET ADDRESS CITY-ST-ZIP LITTLE ROCK AR CITY-ST-ZIP TITLE ۷D ☐ Delete TITLE Change Addition DILLARD, MIKE NAME NAME STREET ADDRESS 1600 CANTRELL RD STREET ADDRESS LITTLE ROCK AR CITY-ST-ZIP CITY-ST-ZIP TITLE **VS** ☐ Delete TITLE ☐ Change ☐ Addition **NELSON. STEVE** NAME NAME STREET ADDRESS 1600 CANTRELL RD. STREET ADDRESS CITY-ST-ZIP LITTLE ROCK AR CITY-ST-ZIP TIAS X Addition TITLE X Delete TITLE ☐ Change

12. I hereby certify that the information supplied with this filing does not qualify for the exemption stated in Section 119.07(3)(i), Florida Statutes. I further certify that the information indicated on this report or supplemental report is true and accurate and that my signature shall have the same legal effect as if made under oath; that I am an officer or director of the corporation or the receives or trustee empowered to execute this report as required by Chapter 607, Florida Statutes; and that my name appears in Block 10 or Block 11 if changed, or on an attack

NAME

STREET ADDRESS

CITY-ST-ZIP

SIGNATURE:

HAWKINS, JOHN

LITTLE ROCK AR

1600 CANTRELL RD.

NAME

STREET ADDRESS

CITY-ST-ZIP

Wise

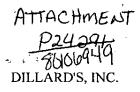
1600 Cantrell Rd.

He Rock

ATTACHMENT
P24291
-50166949
DILLARD'S, INC.

OFFICERS

Name	Title	Street Address	Date Taking Office	Date Term Expires
				######################################
William Dillard, II	Chief Executive Officer	1600 Cantrell Rd.	05/02	05/03
		Little Rock, AR 72201		
Alex Dillard	President	1600 Cantrell Rd.	05/02	05/03
		Little Rock, AR 72201		
Mike Dillard	Exec.	1600 Cantrell Rd.	05/02	05/03
	Vice Pres.	Little Rock, AR 72201		
Drue Corbusier	Exec.	4501 North Beach Street	05/02	05/03
	'Vice Pres.	Fort Worth, TX 76111		
James I. Freeman	Sr. Vice Pres.	1600 Cantrell Rd.	05/02	05/03
	Chief Financial Officer	Little Rock, AR 72201		
Paul J. Schroeder, Jr.	Vice President	1600 Cantrell Rd.	05/02	05/03
	Secretary	Little Rock, AR 72201	•	
James W. Cherry, Jr.	Vice President	1600 Cantrell Rd.	05/02	05/03
		Little Rock, AR 72201		,
Sherrill Wise	Treasurer	1600 Cantrell Rd.	10/02	05/03
		Little Rock, AR 72201		
Steven K. Nelson	Asst. Secretary	1600 Cantrell Rd.	05/02	05/03
		Little Rock, AR 72201		
Phillip R. Watts	Vice President	1600 Cantrell Rd.	10/02	05/03
		Little Rock, AR 72201		



DIRECTORS

Name	Principal Occupation	Address	Date Taking Office	Date Term Expires
Calvin N. Clyde, Jr.	Chairman of the Board	P. O. Box 2030	05/02	05/03
	T. B. Butler Publishing Co.	Tyler, TX 75710		
Robert C. Connor	Retired President	P. O. Box 1541	05/02	05/03
	Union National Bank, Little Rock	Little Rock, AR 72203		
Drue Corbusier	Executive Vice President	4501 North Beach Street	05/02	05/03
	Dillard, Inc.	Fort Worth, TX 76111		
Will D. Davis	Partner	200 Perry-Brooks Building	05/02	05/03
	Heath, Davis and McCalla, Attorneys	Austin, TX 78701		
Alex Dillard	Executive Vice President	P. O. Box 486	05/02	05/03
	Dillard, Inc.	Little Rock, AR 72203		
Mike Dillard	Executive Vice President	P.O. Box 486	05/02	05/03
	Dillard, Inc.	Little Rock, AR 72203		
William Dillard, II C	Chief Executive Officer/Chairman of the Boa	P. O. Box 486	05/02	05/03
	Dillard, Inc.	Little Rock, AR 72203		
James I. Freeman	Senior V. Pres., Chief Fin. Officer	P. O. Box 486	05/02	05/03
	Dillard, Inc.	Little Rock, AR 72203		
John Paul Hammershmidt	Retired Member of Congress	P. O. Box 999	05/02	05/03
	3rd Congressional District of Arkansas	Harrison, AR 72602		
John H. Johnson	President and Publisher	820 South Michigan Avenue	05/02	05/03
	Johnson Publishing Co., Inc.	Chicago, IL 60605		
Warren Stephens	President/CEO	111 Center Street, 2nd Floor	05/02	05/03
	Stephens, Inc.	Little Rock, AR 72201		
William H. Sutton	Managing Partner	Regions Bank Building, Suite 2000	05/02	05/03
	Friday, Eldredge & Clark, Attorneys	Little Rock, AR 72201		