2005 FOR PROFIT CORPORATION ANNUAL REPORT

May 04, 2005 8:00 am Secretary of State 05-04-2005 90135 014 ***150.00 DOCUMENT # P24291 1. Entity Name DILLARD'S, INC. Principal Place of Business Mailing Address %THE CORPORATION TRUST COMPANY %THE CORPORATION TRUST COMPANY 1209 ORANG STREET 1209 ORANG STREET WILMINGOTN, DE 19801 WILMINGOTN, DE 19801 04202005 No Chg-P CR2E034 (10/03) DO NOT WRITE IN THIS SPACE Applied For 4. FEI Number 71-0388071 Not Applicable \$8.75 Additional 5. Certificate of Status Desired \Box Fee Required 6. Name and Address of Current Registered Agent CT CORPORATION SYSTEM DO NOT WRITE 1200 S. PINE ISLAND ROAD PLANTATION, FL 33324 IN THIS SPACE 8. The above named entity submits this statement for the purpose of changing its registered office or registered agent, or both, in the State of Florida. I am familiar with, and accept the obligations of registered agent. Signature, typed or printed name of registered agent and title if applicable. (NOTE: Registered Agent signature required when reinstating) DATE 9. Election Campaign Financing \$5.00 May Be FILE NOWIII FEE IS \$150.00 Trust Fund Contribution. Added to Fees After May 1, 2005 Fee will be \$550.00 10. OFFICERS AND DIRECTORS CFO TITLE DILLARD, WILLIAM, II NAME STREET ADDRESS 1600 CANTRELL RD LITTLE ROCK, AR CITY-ST-ZIP TITLE : DILLARD, ALEX NAME STREET ADDRESS 1600 CANTRELL RD. CITY-ST-ZIP LITTLE ROCK, AR VD TITLE DILLARD, MIKE NAME STREET ADDRESS 1600 CANTRELL RD DO NOT WRITE CITY-ST-ZIP LITTLE ROCK, AR TITLE VS IN THIS SPACE NAME NELSON, STEVE STREET ADDRESS 1600 CANTRELL RD. CITY-ST-ZIP LITTLE ROCK, AR TITLE **VTAS** WISE, SHERRILL NAME

12. I hereby certify that the information supplied with this filing does not qualify for the exemption stated in Section 119.07(3)(i). Florida Statutes. I further certify that the information indicated on this report or supplemental report is true and accurate and that my signature shall have the same legal effect as if made under oath; that I am an officer or director of the corporation or the receiver or trustee empowered to execute this report as required by Chapter 607, Florida Statutes; and that my name appears in Block 10 or Block 11 if changed, or on an aftaryment with an applicable, with all other like empowered.

STREET ADDRESS

CITY-ST-ZIP TITLE NAME STREET ADDRESS CITY-ST-ZIP

1600 CANTRELL RD. LITTLE ROCK, AR

FILED

ATTACHMENT 40081625

DILLARD'S, INC.

OFFICERS

			Date	Date
NI	T'AL.	Street	Taking Office	Term
Name	Title	Address		Expires
William Dillard, II	Chief Executive Officer	1600 Cantrell Rd.	05/04	05/05
		Little Rock, AR 72201		
Alex Dillard	President	1600 Cantrell Rd.	05/04	05/05
		Little Rock, AR 72201		
Mike Dillard	Exec.	1600 Cantrell Rd.	05/04	05/05
	Vice Pres.	Little Rock, AR 72201		
Drue Corbusier	Exec.	4501 North Beach Street	05/04	05/05
	Vice Pres.	Fort Worth, TX 76111		
James I. Freeman	Sr. Vice Pres.	1600 Cantrell Rd.	05/04	05/05
	Chief Financial Officer	Little Rock, AR 72201		
Paul J. Schroeder, Jr.	Vice President	1600 Cantrell Rd.	05/04	05/05
	Secretary	Little Rock, AR 72201		
James W. Cherry, Jr.	Vice President	1600 Cantrell Rd.	05/04	05/05
		Little Rock, AR 72201		
Sherrill Wise	Treasurer	1600 Cantrell Rd.	05/04	05/05
		Little Rock, AR 72201		
Steven K. Nelson	Asst. Secretary	1600 Cantrell Rd.	05/04	05/05
		Little Rock, AR 72201		
Phillip R. Watts	Vice President	1600 Cantrell Rd.	05/04	05/05
		Little Rock, AR 72201		

ATTACHMENT 40081625 # P24291 DILLARD'S, INC.

DIRECTORS

Name	Principal Occupation	Address	Date Taking Office	Date Тепп Expires
Robert C. Connor	Retired President Union National Bank, Little Rock	P. O. Box 1541 Little Rock, AR 72203	05/04	05/05
Drue Corbusier	Executive Vice President Dillard, Inc.	4501 North Beach Street Fort Worth, TX 76111	05/04	05/05
Will D. Davis	Partner Heath, Davis and McCalla, Attorneys	200 Perry-Brooks Building Austin, TX 78701	05/04	05/05
Alex Dillard	Executive Vice President Dillard, Inc.	P. O. Box 486 Little Rock, AR 72203	05/04	05/05
Mike Dillard	Executive Vice President Dillard, Inc.	P.O. Box 486 Little Rock, AR 72203	05/04	05/05
William Dillard, II	Chief Executive Officer/Chairman of the Board Dillard, Inc.	P. O. Box 486 Little Rock, AR 72203	05/04	05/05
James I. Freeman	Senior V. Pres., Chief Fin. Officer Dillard , Inc.	P. O. Box 486 Little Rock, AR 72203	05/04	05/05
John Paul Hammershmidt	Retired Member of Congress 3rd Congressional District of Arkansas	P. O. Box 999 Harrison, AR 72602	05/04	05/05
Peter R. Johnson	Chairman & CEO PRJ Holdings, Inc.	600 Montgomery Street San Francisco, CA 94118	05/04	05/05
Warren Stephens	President/CEO Stephens, Inc.	111 Center Street, 2nd Floor Little Rock, AR 72201	05/04	05/05
William H. Sutton	Managing Partner Friday, Eldredge & Clark, Attorneys	Regions Bank Building, Suite 2000 Little Rock, AR 72201	05/04	05/05
J. C. Watts	Former Member of Congress Chairman of J. C. Watts Companies	1000 Wilson Boulevard, Suite 950 Arlington, VA 22209	05/04	05/05