

# 2001 UNIFORM BUSINESS REPORT (UBR)

**FILED**  
**May 04, 2001 8:00 am**  
**Secretary of State**

05-04-2001 90097 033 \*\*\*150.00

**DOCUMENT # P24291**

1. Entity Name  
**DILLARD'S, INC.**

Principal Place of Business  
**%THE CORPORATION TRUST COMPANY  
1209 ORANG STREET  
WILMINGTON DE 19801**

Mailing Address  
**%THE CORPORATION TRUST COMPANY  
1209 ORANG STREET  
WILMINGTON DE 19801**

2. Principal Place of Business

3. Mailing Address

Suite, Apt. #, etc.

Suite, Apt. #, etc.

City & State

City & State

Zip

Country

Zip

Country

4. FEI Number **71-0388071**

Applied For

Not Applicable

5. Certificate of Status Desired ☐ **\$8.75 Additional Fee Required**

## 6. Name and Address of Current Registered Agent

## 7. Name and Address of New Registered Agent

**CT CORPORATION SYSTEM  
1200 S. PINE ISLAND ROAD  
PLANTATION FL 33324**

Name

Street Address (P.O. Box Number is Not Acceptable)

City

**FL**

Zip Code

8. The above named entity submits this statement for the purpose of changing its registered office or registered agent, or both, in the State of Florida.

SIGNATURE

Signature, typed or printed name of registered agent and title if applicable.

(NOTE: Registered Agent signature required when reinstating)

DATE

9. This corporation is eligible to satisfy its Intangible Tax filing requirement and elects to do so. (See criteria on back) ☒

**FILE NOW!!! FEE IS \$150.00  
After MAY 1, 2001 Fee will be \$550.00  
Make Check Payable to Department of State**

10. Election Campaign Financing Trust Fund Contribution. ☐ **\$5.00 May Be Added to Fees**

## 11. OFFICERS AND DIRECTORS

## 12. ADDITIONS/CHANGES TO OFFICERS AND DIRECTORS IN 11

| TITLE | NAME                 | STREET ADDRESS    | CITY-ST-ZIP    | <input type="checkbox"/> Delete |
|-------|----------------------|-------------------|----------------|---------------------------------|
| C     | DILLARD, WILLIAM     | 1600 CANTRELL RD. | LITTLE ROCK AR | <input type="checkbox"/>        |
| PD    | DILLARD, WILLIAM, II | 1600 CANTRELL RD  | LITTLE ROCK AR | <input type="checkbox"/>        |
| VD    | DILLARD, ALEX        | 1600 CANTRELL RD. | LITTLE ROCK AR | <input type="checkbox"/>        |
| VD    | DILLARD, MIKE        | 1600 CANTRELL RD  | LITTLE ROCK AR | <input type="checkbox"/>        |
| VS    | NELSON, STEVE        | 1600 CANTRELL RD. | LITTLE ROCK AR | <input type="checkbox"/>        |
| VT    | HAWKINS, JOHN        | 1600 CANTRELL RD. | LITTLE ROCK AR | <input type="checkbox"/>        |

| TITLE | NAME | STREET ADDRESS | CITY-ST-ZIP | <input type="checkbox"/> Change | <input type="checkbox"/> Addition |
|-------|------|----------------|-------------|---------------------------------|-----------------------------------|
|       |      |                |             | <input type="checkbox"/>        | <input type="checkbox"/>          |
|       |      |                |             | <input type="checkbox"/>        | <input type="checkbox"/>          |
|       |      |                |             | <input type="checkbox"/>        | <input type="checkbox"/>          |
|       |      |                |             | <input type="checkbox"/>        | <input type="checkbox"/>          |
|       |      |                |             | <input type="checkbox"/>        | <input type="checkbox"/>          |

13. I hereby certify that the information supplied with this filing does not qualify for the exemption stated in Section 119.07(3)(i), Florida Statutes. I further certify that the information indicated on this report or supplemental report is true and accurate and that my signature shall have the same legal effect as if made under oath; that I am an officer or director of the corporation or the receiver or trustee empowered to execute this report as required by Chapter 607, Florida Statutes; and that my name appears in Block 11 or Block 12 if changed, or on an attachment with an address, with all other like empowered.

SIGNATURE:

SIGNATURE AND TYPED OR PRINTED NAME OF SIGNING OFFICER OR DIRECTOR

4/24/01  
Date

501-376-5333  
Daytime Phone #

CR2E034 (10/00)

## DILLARD'S, INC.

## OFFICERS

Attachment  
838618

P. 24291

| Name                   | Title                                     | Street<br>Address                               | Date<br>Taking<br>Office | Date<br>Term<br>Expires | Social<br>Security<br>No. |
|------------------------|-------------------------------------------|-------------------------------------------------|--------------------------|-------------------------|---------------------------|
| William Dillard        | Chairman of the Board                     | 1600 Cantrell Rd.<br>Little Rock, AR 72201      | 05/20/00                 | 05/19/01                | 067-07-2269               |
| William Dillard, II    | Chief Executive Officer                   | 1600 Cantrell Rd.<br>Little Rock, AR 72201      | 05/20/00                 | 05/19/01                | 448-46-2183               |
| Alex Dillard           | President                                 | 1600 Cantrell Rd.<br>Little Rock, AR 72201      | 05/20/00                 | 05/19/01                | 429-98-6250               |
| Mike Dillard           | Exec.<br>Vice Pres.                       | 1600 Cantrell Rd.<br>Little Rock, AR 72201      | 05/20/00                 | 05/19/01                | 429-98-6251               |
| Drue Corbusier         | Exec.<br>Vice Pres.                       | 4501 North Beach Street<br>Fort Worth, TX 76111 | 05/20/00                 | 05/19/01                | 228-72-8203               |
| James I. Freeman       | Sr. Vice Pres.<br>Chief Financial Officer | 1600 Cantrell Rd.<br>Little Rock, AR 72201      | 05/20/00                 | 05/19/01                | 430-90-3172               |
| Paul J. Schroeder, Jr. | Vice President<br>Secretary               | 1600 Cantrell Rd.<br>Little Rock, AR 72201      | 05/20/00                 | 05/19/01                | 497-52-6389               |
| James W. Cherry, Jr.   | Vice President                            | 1600 Cantrell Rd.<br>Little Rock, AR 72201      | 05/20/00                 | 05/19/01                | 429-08-1396               |
| John Hawkins           | Treasurer                                 | 1600 Cantrell Rd.<br>Little Rock, AR 72201      | 05/20/00                 | 05/19/01                | 462-74-7946               |
| Steven K. Nelson       | Asst. Secretary                           | 1600 Cantrell Rd.<br>Little Rock, AR 72201      | 05/20/00                 | 05/19/01                | 432-13-9564               |

## DILLARD'S, INC.

## DIRECTORS

Attachment  
838618  
P24291

| Name                            | Principal Occupation                                                 | Address                                                  | Date<br>Taking<br>Office | Date<br>Term<br>Expires |
|---------------------------------|----------------------------------------------------------------------|----------------------------------------------------------|--------------------------|-------------------------|
| William Dillard                 | Chairman of the Board<br>Dillard, Inc.                               | P. O. Box 486<br>Little Rock, AR 72203                   | 05/20/00                 | 05/19/01                |
| Drue Corbusier                  | Executive Vice President<br>Dillard, Inc.                            | 4501 North Beach Street<br>Fort Worth, TX 76111          | 05/20/00                 | 05/19/01                |
| <del>Calvin N. Clyde, Jr.</del> | <del>Chairman of the Board<br/>T. B. Butler Publishing Co.</del>     | <del>P. O. Box 2030<br/>Tyler, TX 75710</del>            | <del>05/20/00</del>      | <del>05/19/01</del>     |
| Robert C. Connor                | Retired President<br>Union National Bank, Little Rock                | P. O. Box 1541<br>Little Rock, AR 72203                  | 05/20/00                 | 05/19/01                |
| Will D. Davis                   | Partner<br>Heath, Davis and McCalla, Attorneys                       | 200 Perry-Brooks Building<br>Austin, TX 78701            | 05/20/00                 | 05/19/01                |
| Alex Dillard                    | Executive Vice President<br>Dillard, Inc.                            | P. O. Box 486<br>Little Rock, AR 72203                   | 05/20/00                 | 05/19/01                |
| Mike Dillard                    | Executive Vice President<br>Dillard, Inc.                            | P.O. Box 486<br>Little Rock, AR 72203                    | 05/20/00                 | 05/19/01                |
| William Dillard, II             | Chief Executive Officer<br>Dillard, Inc.                             | P. O. Box 486<br>Little Rock, AR 72203                   | 05/20/00                 | 05/19/01                |
| James I. Freeman                | Senior V. Pres., Chief Fin. Officer<br>Dillard, Inc.                 | P. O. Box 486<br>Little Rock, AR 72203                   | 05/20/00                 | 05/19/01                |
| John H. Johnson                 | President and Publisher<br>Johnson Publishing Co., Inc.              | 820 South Michigan Avenue<br>Chicago, IL 60605           | 05/20/00                 | 05/19/01                |
| William H. Sutton               | Managing Partner<br>Friday, Eldredge & Clark, Attorneys              | t Commercial Building, Suite 20<br>Little Rock, AR 72201 | 05/20/00                 | 05/19/01                |
| John Paul Hammersmidt           | Retired Member of Congress<br>3rd Congressional District of Arkansas | P. O. Box 999<br>Harrison, AR 72602                      | 05/20/00                 | 05/19/01                |