2000 UNFORM BUSINESS REPORT (UBR)

FILED DOCUMENT # P24291 May 15, 2000 8:00 am 1. Entity Name Secretary of State DILLARD'S, INC. 05-15-2000 90296 037 ***150.00 Principal Place of Business Mailing Address %THE CORPORATION TRUST COMPANY %THE CORPORATION TRUST COMPANY 1209 ORANG STREET 1209 ORANG STREET WILMINGOTN DE 19801-1120 WILMINGOTN DE 19801 2. Principal Place of Business 3. Mailing Address Suite, Apt. #, etc DO NOT WRITE IN THIS SPACE Suite, Apt. #, etc. City & State Applied For City & State 4. FEI Number 71-0388071 Not Applicable Zip Zip Country \$8.75 Additional 5 Certificate of Status Desired \Box Fee Required 7. Name and Address of New Registered Agent 6. Name and Address of Current Registered Agent Name CT CORPORATION SYSTEM Street Address (P.O. Box Number is Not Acceptable) 1200 S. PINE ISLAND ROAD PLANTATION FL 33324 Zip Code FL 8. The above named entity submits this statement for the purpose of changing its registered office or registered agent, or both, in the State of Florida. SIGNATURE (NOTE: Registered Agent signature required when reinstating) Signature, typed or printed name of registered agent and title if applicable FILE NOW!!! FEE IS \$150.00 9. This corporation is eligible to satisfy its Intangible 10. Election Campaign Financing \$5.00 May Be After MAY 1, 2000 Fee will be \$550.00 $^{\circ}$ Tax filing requirement and elects to do so. Trust Fund Contribution. Added to Fees (See criteria on back) Make Check Payable to Department of State ADDITIONS/CHANGES TO OFFICERS AND DIRECTORS IN 11 OFFICERS AND DIRECTORS 12. 11. Change ☐ Addition TITLE TITLE Delete DILLARD, WILLIAM NAME SEE Attached STREET ADDRESS 1600 CANTRELL RD. STREET ADDRESS CITY-ST-ZIP CITY-ST-ZIP LITTLE ROCK AR Delete TITLE ☐ Addition TITI F DILLARD, WILLIAM, II NAME NAME STREET ADDRESS 1600 CANTRELL RD STREET ADDRESS CITY-ST-ZIP LITTLE ROCK AR CITY-ST-ZIP VD. ☐ Change ☐ Addition TITLE ☐ Delete TITLE DILLARD, ALEX NAME NAME 1600 CANTRELL RD. STREET ADDRESS STREET ADDRESS CITY-ST-ZIP CITY-ST-7IP LITTLE ROCK AR ☐ Change Addition TITLE ☐ Delete TITLE DILLARD, MIKE NAME NAME 1600 CANTRELL RD STREET ADDRESS STREET ADDRESS CITY-ST-ZIP CITY-ST-ZIP LITTLE ROCK AR ☐ Addition ٧S ☐ Change □ Delete TITLE **NELSON, STEVE** NAME NAME STREET ADDRESS 1600 CANTRELL RD. STREET ADDRESS CITY-ST-ZIP CITY-ST-ZIP LITTLE ROCK AR TITLE ☐ Change ☐ Addition TITLE Delete HAWKINS, JOHN NAME STREET ADDRESS 1600 CANTRELL RD. STREET ADDRESS LITTLE ROCK AR CITY-ST-ZIP CITY-ST-ZIP

13. I hereby certify that the information supplied with this filing does not qualify for the exemption stated in Section 119.07(3)(i), Florida Statutes. I further certify that the information indicated on this report or supplemental report is true and accurate and that my signature shall have the same legal effect as if made under oath; that I am an officer or director of the corporation or the receiver or trustee empowered to execute this report as required by Chapter 607, Florida Statutes; and that my name appears in Block 11 or Block 12 if

SIGNATURE:

SIGNATURE AND TYPED OR PRINTED NAME OF SIGNING OFFICER OR DIRECTOR

changed, or on an attachment with an address, with all other like empowered.

4-28-00

501-376-5333

Daytime Phone #

P24291

DILLARD'S, INC.

DIRECTORS

			Date Taking	Date Term
Name	Principal Occupation	Address	Office	Expires
A.F. (2)			5/45/00	<i>z.</i> (0.0/0.0
William Dillard	Chairman of the Board	P. O. Box 486	5/15/99	5/20/00
	Dillard, Inc.	Little Rock, AR 72203		
Drue Corbusier	Executive Vice President	4501 North Beach Street	5/15/99	5/20/00
	Dillard , Inc.	Fort Worth, TX 76111		
Calvin N: Clyde, Jr.	Chairman of the Board	P. O. Box 2030	5/15/99	5/20/00
	T. B. Butler Publishing Co.	Tyler, TX 75710		
Robert C. Connor	Retired President	P. O. Box 1541	5/15/99	5/20/00
	Union National Bank, Little Rock	Little Rock, AR 72203		
Will D. Davis	Partner	200 Perry-Brooks Building	5/15/99	5/20/00
VIII D. Davio	Heath, Davis and McCalla, Attorneys	Austin, TX 78701		
Alex Dillard	Executive Vice President	P. O. Box 486	5/15/99	5/20/00
V WON 2 IN SI	Dillard, Inc.	Little Rock, AR 72203		
Mike Dillard	Executive Vice President	P.O. Box 486	5/15/99	5/20/00
Will Silver	Dillard , Inc.	Little Rock, AR 72203		4.2 0
William Dillard, II	Chief Executive Officer	P. O. Box 486	5/15/99	5/20/00
William Bindid, II	Dillard, Inc.	Little Rock, AR 72203	0,10,00	0/20/00
	Dillard, IIIC.	LILLIE TOCK, ATT 72203		
James I. Freeman	Senior V. Pres., Chief Fin. Officer	P. O. Box 486	5/15/99	5/20/00 - ~
	Dillard , Inc.	Little Rock, AR 72203		
John H. Johnson	President and Publisher	820 South Michigan Avenue	5/15/99	5/20/00
	Johnson Publishing Co., Inc.	Chicago, IL 60605		
William H. Sutton	Managing Partner	irst Commercial Building, Suite 2000	5/15/99	5/20/00
	Friday, Eldredge & Clark, Attorneys	Little Rock, AR 72201		
John Paul Hammershmidt	Retired Member of Congress	P. O. Box 999	5/15/99	5/20/00
	3rd Congressional District of Arkansas	Harrison, AR 72602		
Jackson T. Stephens	Chaiman of the Board	111 Center Street	5/15/99	5/20/00
•	Stephens, Inc.	Little Rock, AR 72201		

DILLARD'S, INC.

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OFFICERS

			Date	Date
		Street	Taking	Term
Name	Title	Address	Office	Expires
William Dillard	Chairman of the Board	1600 Cantrell Rd.	5/15/99	5/20/00
		Little Rock, AR 72201		
William Dillard, II	Chief Executive Officer	1600 Cantrell Rd.	5/15/99	5/20/00
	_	Little Rock, AR 72201		
Alex Dillard	President	1600 Cantrell Rd.	5/15/99	5/20/00
		Little Rock, AR 72201		
Mike Dillard	Exec.	1600 Cantrell Rd.	5/15/99	5/20/00
	Vice Pres.	Little Rock, AR 72201		
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Drue Corbusier	Exec.	4501 North Beach Street	5/15/99	5/20/00
	Vice Pres.	Fort Worth, TX 76111		
James I. Freeman	Sr, Vice Pres.	1600 Cantrell Rd.	5/15/99	5/20/00
James I. I reeman	Chief Financial Officer	Little Rock, AR 72201	0/10/00	3/20/00
	Official interioral Offices	Entite Mook, Alt 12201		
Paul J. Schroeder, Jr.	Vice President	1600 Cantrell Rd.	5/15/99	5/20/00
,	Secretary	Little Rock, AR 72201		
±				
James W. Cherry, Jr.	Vice President	1600 Cantrell Rd.	5/15/99	5/20/00
		Little Rock, AR 72201		
John Hawkins	Treasurer	1600 Cantrell Rd.	5/15/99	5/20/00
		Little Rock, AR 72201		
Steven K. Nelson	Asst. Secretary	1600 Cantrell Rd.	5/15/99	5/20/00
		Little Rock, AR 72201		
David Helm	Asst. Treasurer	1600 Cantrell Rd.	5/15/99	5/20/00
		Little Rock, AR 72201		

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DIRECTORS

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			Taking	Term
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	Dillard , Inc.	Fort Worth, TX 76111	5, 10,00	0,20,00
Calvin N. Clyde, Jr.	Chairman of the Board	P. O. Box 2030	5/15/99	5/20/00
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	Union National Bank, Little Rock	Little Rock, AR 72203		
Will D. Davis	Partner	200 Perry-Brooks Building	5/15/99	5/20/00
	Heath, Davis and McCalla, Attorneys	Austin, TX 78701		
Alex Dillard	Executive Vice President	P. O. Box 486	5/15/99	5/20/00
	Dillard, Inc.	Little Rock, AR 72203		
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Mike Dillard	Executive Vice President	P.O. Box 486	5/15/99	5/20/00
	Dillard , Inc.	Little Rock, AR 72203		
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	Dillard, Inc.	Little Rock, AR 72203		
James I. Freeman	Contact Chief Fig. Office	D. O. B 100	E 14 E 100	<i>E1</i> 20/00
· _Janies.inieeman	Senior V. Pres., Chief Fin. Officer	P. O. Box 486	[3/]13/99 _[]	5/20/00
	Dillard , Inc.	Little Rock, AR 72203		
John H. Johnson	President and Publisher	820 South Michigan Avenue	5/15/99	5/20/00
	Johnson Publishing Co., Inc.	Chicago, IL 60605		
William H. Sutton	Managing Partner	irst Commercial Building, Suite 2000	5/15/99	5/20/00
rimani i batton	Friday, Eldredge & Clark, Attorneys	Little Rock, AR 72201	0/10/00	0/20/00
lohn Paul Hammershmidt	Retired Member of Congress	P. O. Box 999	5/15/99	5/20/00
	3rd Congressional District of Arkansas	Harrison, AR 72602		
Jackson T. Stephens	Chaiman of the Board	111 Center Street	5/15/99	5/20/00
	Stephens, Inc.	Little Rock, AR 72201	0.10.00	0,20,00
	etepholio, mo.	with the state of		