

# 2000 UNIFORM BUSINESS REPORT (UBR)

DOCUMENT # P24291

1. Entity Name

DILLARD'S, INC.

**FILED**  
**May 15, 2000 8:00 am**  
**Secretary of State**

05-15-2000 90296 037 \*\*\*150.00

Principal Place of Business

%THE CORPORATION TRUST COMPANY  
1209 ORANG STREET  
WILMINGTON DE 19801

Mailing Address

%THE CORPORATION TRUST COMPANY  
1209 ORANG STREET  
WILMINGTON DE 19801-1120

2. Principal Place of Business

3. Mailing Address

Suite, Apt. #, etc.

Suite, Apt. #, etc.

City & State

City & State

4. FEI Number

71-0388071

Applied For

Not Applicable

Zip

Country

Zip

Country

5. Certificate of Status Desired ☐

\$8.75 Additional

Fee Required

6. Name and Address of Current Registered Agent

7. Name and Address of New Registered Agent

CT CORPORATION SYSTEM  
1200 S. PINE ISLAND ROAD  
PLANTATION FL 33324

Name

Street Address (P.O. Box Number is Not Acceptable)

City

FL

Zip Code

8. The above named entity submits this statement for the purpose of changing its registered office or registered agent, or both, in the State of Florida.

SIGNATURE

Signature, typed or printed name of registered agent and title if applicable

(NOTE: Registered Agent signature required when reinstating)

DATE

9. This corporation is eligible to satisfy its Intangible Tax filing requirement and elects to do so. (See criteria on back) ☐

**FILE NOW!!! FEE IS \$150.00**  
**After MAY 1, 2000 Fee will be \$550.00**  
**Make Check Payable to Department of State**

10. Election Campaign Financing Trust Fund Contribution. ☐

\$5.00 May Be Added to Fees

11. OFFICERS AND DIRECTORS

12. ADDITIONS/CHANGES TO OFFICERS AND DIRECTORS IN 11

|                                                |                                                                  |                                 |
|------------------------------------------------|------------------------------------------------------------------|---------------------------------|
| TITLE<br>NAME<br>STREET ADDRESS<br>CITY-ST-ZIP | C<br>DILLARD, WILLIAM<br>1600 CANTRELL RD.<br>LITTLE ROCK AR     | <input type="checkbox"/> Delete |
| TITLE<br>NAME<br>STREET ADDRESS<br>CITY-ST-ZIP | PD<br>DILLARD, WILLIAM, II<br>1600 CANTRELL RD<br>LITTLE ROCK AR | <input type="checkbox"/> Delete |
| TITLE<br>NAME<br>STREET ADDRESS<br>CITY-ST-ZIP | VD<br>DILLARD, ALEX<br>1600 CANTRELL RD.<br>LITTLE ROCK AR       | <input type="checkbox"/> Delete |
| TITLE<br>NAME<br>STREET ADDRESS<br>CITY-ST-ZIP | VD<br>DILLARD, MIKE<br>1600 CANTRELL RD<br>LITTLE ROCK AR        | <input type="checkbox"/> Delete |
| TITLE<br>NAME<br>STREET ADDRESS<br>CITY-ST-ZIP | VS<br>NELSON, STEVE<br>1600 CANTRELL RD.<br>LITTLE ROCK AR       | <input type="checkbox"/> Delete |
| TITLE<br>NAME<br>STREET ADDRESS<br>CITY-ST-ZIP | VT<br>HAWKINS, JOHN<br>1600 CANTRELL RD.<br>LITTLE ROCK AR       | <input type="checkbox"/> Delete |

|                                                |                                                                   |
|------------------------------------------------|-------------------------------------------------------------------|
| TITLE<br>NAME<br>STREET ADDRESS<br>CITY-ST-ZIP | <input type="checkbox"/> Change <input type="checkbox"/> Addition |
| TITLE<br>NAME<br>STREET ADDRESS<br>CITY-ST-ZIP | <input type="checkbox"/> Change <input type="checkbox"/> Addition |
| TITLE<br>NAME<br>STREET ADDRESS<br>CITY-ST-ZIP | <input type="checkbox"/> Change <input type="checkbox"/> Addition |
| TITLE<br>NAME<br>STREET ADDRESS<br>CITY-ST-ZIP | <input type="checkbox"/> Change <input type="checkbox"/> Addition |
| TITLE<br>NAME<br>STREET ADDRESS<br>CITY-ST-ZIP | <input type="checkbox"/> Change <input type="checkbox"/> Addition |
| TITLE<br>NAME<br>STREET ADDRESS<br>CITY-ST-ZIP | <input type="checkbox"/> Change <input type="checkbox"/> Addition |

SEE Attached

13. I hereby certify that the information supplied with this filing does not qualify for the exemption stated in Section 119.07(3)(i), Florida Statutes. I further certify that the information indicated on this report or supplemental report is true and accurate and that my signature shall have the same legal effect as if made under oath; that I am an officer or director of the corporation or the receiver or trustee empowered to execute this report as required by Chapter 607, Florida Statutes; and that my name appears in Block 11 or Block 12 if changed, or on an attachment with an address, with all other like empowered.

SIGNATURE:

SIGNATURE AND TYPED OR PRINTED NAME OF SIGNING OFFICER OR DIRECTOR

4-28-00

Date

501-376-5333

Daytime Phone #

CR2E034 (9/99)

P24291

DILLARD'S, INC.

DIRECTORS

| Name                  | Principal Occupation                                                 | Address                                                      | Date<br>Taking<br>Office | Date<br>Term<br>Expires |
|-----------------------|----------------------------------------------------------------------|--------------------------------------------------------------|--------------------------|-------------------------|
| William Dillard       | Chairman of the Board<br>Dillard, Inc.                               | P. O. Box 486<br>Little Rock, AR 72203                       | 5/15/99                  | 5/20/00                 |
| Drue Corbusier        | Executive Vice President<br>Dillard, Inc.                            | 4501 North Beach Street<br>Fort Worth, TX 76111              | 5/15/99                  | 5/20/00                 |
| Calvin N. Clyde, Jr.  | Chairman of the Board<br>T. B. Butler Publishing Co.                 | P. O. Box 2030<br>Tyler, TX 75710                            | 5/15/99                  | 5/20/00                 |
| Robert C. Connor      | Retired President<br>Union National Bank, Little Rock                | P. O. Box 1541<br>Little Rock, AR 72203                      | 5/15/99                  | 5/20/00                 |
| Will D. Davis         | Partner<br>Heath, Davis and McCalla, Attorneys                       | 200 Perry-Brooks Building<br>Austin, TX 78701                | 5/15/99                  | 5/20/00                 |
| Alex Dillard          | Executive Vice President<br>Dillard, Inc.                            | P. O. Box 486<br>Little Rock, AR 72203                       | 5/15/99                  | 5/20/00                 |
| Mike Dillard          | Executive Vice President<br>Dillard, Inc.                            | P.O. Box 486<br>Little Rock, AR 72203                        | 5/15/99                  | 5/20/00                 |
| William Dillard, II   | Chief Executive Officer<br>Dillard, Inc.                             | P. O. Box 486<br>Little Rock, AR 72203                       | 5/15/99                  | 5/20/00                 |
| James I. Freeman      | Senior V. Pres., Chief Fin. Officer<br>Dillard, Inc.                 | P. O. Box 486<br>Little Rock, AR 72203                       | 5/15/99                  | 5/20/00                 |
| John H. Johnson       | President and Publisher<br>Johnson Publishing Co., Inc.              | 820 South Michigan Avenue<br>Chicago, IL 60605               | 5/15/99                  | 5/20/00                 |
| William H. Sutton     | Managing Partner<br>Friday, Eldredge & Clark, Attorneys              | 1st Commercial Building, Suite 2000<br>Little Rock, AR 72201 | 5/15/99                  | 5/20/00                 |
| John Paul Hammersmidt | Retired Member of Congress<br>3rd Congressional District of Arkansas | P. O. Box 999<br>Harrison, AR 72602                          | 5/15/99                  | 5/20/00                 |
| Jackson T. Stephens   | Chairman of the Board<br>Stephens, Inc.                              | 111 Center Street<br>Little Rock, AR 72201                   | 5/15/99                  | 5/20/00                 |

## DILLARD'S, INC.

## OFFICERS

#P24291  
844864

| Name                   | Title                                     | Street<br>Address                               | Date<br>Taking<br>Office | Date<br>Term<br>Expires |
|------------------------|-------------------------------------------|-------------------------------------------------|--------------------------|-------------------------|
| William Dillard        | Chairman of the Board                     | 1600 Cantrell Rd.<br>Little Rock, AR 72201      | 5/15/99                  | 5/20/00                 |
| William Dillard, II    | Chief Executive Officer                   | 1600 Cantrell Rd.<br>Little Rock, AR 72201      | 5/15/99                  | 5/20/00                 |
| Alex Dillard           | President                                 | 1600 Cantrell Rd.<br>Little Rock, AR 72201      | 5/15/99                  | 5/20/00                 |
| Mike Dillard           | Exec.<br>Vice Pres.                       | 1600 Cantrell Rd.<br>Little Rock, AR 72201      | 5/15/99                  | 5/20/00                 |
| Drue Corbusier         | Exec.<br>Vice Pres.                       | 4501 North Beach Street<br>Fort Worth, TX 76111 | 5/15/99                  | 5/20/00                 |
| James I. Freeman       | Sr. Vice Pres.<br>Chief Financial Officer | 1600 Cantrell Rd.<br>Little Rock, AR 72201      | 5/15/99                  | 5/20/00                 |
| Paul J. Schroeder, Jr. | Vice President<br>Secretary               | 1600 Cantrell Rd.<br>Little Rock, AR 72201      | 5/15/99                  | 5/20/00                 |
| James W. Cherry, Jr.   | Vice President                            | 1600 Cantrell Rd.<br>Little Rock, AR 72201      | 5/15/99                  | 5/20/00                 |
| John Hawkins           | Treasurer                                 | 1600 Cantrell Rd.<br>Little Rock, AR 72201      | 5/15/99                  | 5/20/00                 |
| Steven K. Nelson       | Asst. Secretary                           | 1600 Cantrell Rd.<br>Little Rock, AR 72201      | 5/15/99                  | 5/20/00                 |
| David Helm             | Asst. Treasurer                           | 1600 Cantrell Rd.<br>Little Rock, AR 72201      | 5/15/99                  | 5/20/00                 |

## DILLARD'S, INC.

## DIRECTORS

#P2429/  
8/18/64

| Name                  | Principal Occupation                                                 | Address                                                      | Date<br>Taking<br>Office | Date<br>Term<br>Expires |
|-----------------------|----------------------------------------------------------------------|--------------------------------------------------------------|--------------------------|-------------------------|
| William Dillard       | Chairman of the Board<br>Dillard, Inc.                               | P. O. Box 486<br>Little Rock, AR 72203                       | 5/15/99                  | 5/20/00                 |
| Drue Corbusier        | Executive Vice President<br>Dillard, Inc.                            | 4501 North Beach Street<br>Fort Worth, TX 76111              | 5/15/99                  | 5/20/00                 |
| Calvin N. Clyde, Jr.  | Chairman of the Board<br>T. B. Butler Publishing Co.                 | P. O. Box 2030<br>Tyler, TX 75710                            | 5/15/99                  | 5/20/00                 |
| Robert C. Connor      | Retired President<br>Union National Bank, Little Rock                | P. O. Box 1541<br>Little Rock, AR 72203                      | 5/15/99                  | 5/20/00                 |
| Will D. Davis         | Partner<br>Heath, Davis and McCalla, Attorneys                       | 200 Perry-Brooks Building<br>Austin, TX 78701                | 5/15/99                  | 5/20/00                 |
| Alex Dillard          | Executive Vice President<br>Dillard, Inc.                            | P. O. Box 486<br>Little Rock, AR 72203                       | 5/15/99                  | 5/20/00                 |
| Mike Dillard          | Executive Vice President<br>Dillard, Inc.                            | P.O. Box 486<br>Little Rock, AR 72203                        | 5/15/99                  | 5/20/00                 |
| William Dillard, II   | Chief Executive Officer<br>Dillard, Inc.                             | P. O. Box 486<br>Little Rock, AR 72203                       | 5/15/99                  | 5/20/00                 |
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| William H. Sutton     | Managing Partner<br>Friday, Eldredge & Clark, Attorneys              | 1st Commercial Building, Suite 2000<br>Little Rock, AR 72201 | 5/15/99                  | 5/20/00                 |
| John Paul Hammersmidt | Retired Member of Congress<br>3rd Congressional District of Arkansas | P. O. Box 999<br>Harrison, AR 72602                          | 5/15/99                  | 5/20/00                 |
| Jackson T. Stephens   | Chairman of the Board<br>Stephens, Inc.                              | 111 Center Street<br>Little Rock, AR 72201                   | 5/15/99                  | 5/20/00                 |