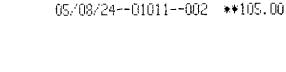
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(Requestor's Name)				
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(City/State/Zip/Phone #)				
PICK-UP WAIT MAIL				
(Business Entity Name)				
(Document Number)				
Certified Copies Certificates of Status				
Special Instructions to Filing Officer:				

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## VIA FEDEX

May 3, 2024

New Filing Section Division of Corporations The Centre of Tallahassee 2415 N. Monroe St, Suite 810 Tallahassee, FL 32303

RE: COVERSION TO FLORIDA CORPORATION - J.F. RYAN ASSOCIATES, INC.

To whom it may concern:

Enclosed herewith are Articles of Conversion and Articles of Incorporation for the referenced entity together with a check in the amount of One Hundred Five and 00/100 Dollars (\$105.00) for the fees associated with the conversion and incorporation.

Should you need anything further or have any questions, please do not hesitate to contact me at (305) 296-7227 or kailah@smithhawks.com.

Sincerely.

Kailah M. Tiner Legal Assistant

Enclosures

## Articles of Conversion For Converting Eligible Entity Into Florida Profit Corporation

The Articles of Conversion <u>and attached Articles of Incorporation</u> are submitted to convert the following eligible business entity into a Florida Profit Corporation in accordance with ss. 607.11933 & 607.0202. Florida Statutes.

1. The name of the Converting Entity immediately prior to the filing of the Articles of Conversion is:
J.F. Ryan Associates, Inc.
Enter Name of the Converting Entity
2. The converting entity is a Corporation
(Enter entity type. Example: limited liability company, limited partnership, general partnership, common law or business trust, etc.)
first organized, formed or incorporated under the laws ofMassachusetts
(Enter state, or if a non-U.S. entity, the name of the country)
on October 25, 1990
Enter date "Converting Entity" was first organized, formed or incorporated.
3. The name of the Florida Profit Corporation as set forth in the <u>attached Articles of Incorporation:</u> J.F. Ryan Associates, Inc.
Enter Name of Florida Profit Corporation
Effet Name of Florida From Corporation
4. This conversion was approved by the eligible converting entity in accordance with this chapter and the laws of its current/organic jurisdiction.
5. If not effective on the date of filing, enter the effective date:
(The effective date: Cannot be prior to nor more than 90 days after the date this document is filed by the Florida Department of State.)
Note: If the date inserted in this block does not meet the applicable statutory filing requirements, this date will not be
listed as the document's effective date on the Department of State's records.

Signed this 3rd day of May	. 20_24
Required Signature for Florida Profit Corporatio	<u>n:</u>
Signature of Director Officer, or, if Directors or Off	icers have not been selected, an Incorporator:
Printed Name: John F. Ryan Title: Pr	resident
Required Signature(s) on behalf of Converting Floormpanies: [See below for required signature(s).]	orida partnerships, limited partnerships, and limited liability
Signature:	
Printed Name: John F. Ryan	Title: President
Signature:	
Printed Name:	Title:
Signature:	
Printed Name:	Title:
Signature:	
Printed Name:	Title:
Signature:	
Printed Name:	Title:
Signature:	
Printed Name:	Title:
If Florida General Partnership or Limited Liabil Signature of one General Partner.	ity Partnership:
If Florida Limited Partnership or Limited Liabili Signatures of <u>ALL</u> General Partners.	ity Limited Partnership:
If Florida Limited Liability Company: Signature of a Member or Authorized Representative	e.
All others: Signature of an authorized person.	
Fees:  Articles of Conversion: Fees for Florida Articles of Incorporation: Certified Copy: Certificate of Status:	\$35.00 \$70.00 \$8.75 (Optional) \$8.75 (Optional)

## ARTICLES OF INCORPORATION FOR RESULTING FLORIDA PROFIT CORPORATION In compliance with Chapter 607 and/or Chapter 621, F.S. (Profit)

	VAME  Soration chall be: J.F. Ryan As	sociates. Inc.	
The name of the corp	poration shall be:		
	PRINCIPAL OFFICE		
The principal place of	of business/mailing address is:		
	ncipal street address		ng address, if different is:
1500 Atlantic Blvd	, Apt 113	1500 Atlant	ic Blvd, Apt 113
Key West, FL 3304	10	Key West, I	FL 33040
			-
ARTICLE III I	<b>PURPOSE</b> ich the corporation is organized is:		
	sal and management consulting.		
	and management consulting.		
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ARTICLE V O	s of stock is: 1,000  FFICERS AND/OR DIRECTOR ohn F. Ryan, President 500 Atlantic Blvd, Apt 113		
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<i>ARTICLI</i> The <u>name</u>	EVI REGISTERED AGENT and Florida street address (P.O. Box NOT acceptab	le) of the registered agent is:	
Name:	John F. Ryan		
Address:	1500 Atlantic Blvd, Apt 113		
	Key West, FL 33040		
******	********	*****	
	en named as registered agent to accept service of pro- cate\1 am familiar/with and accept the appointment of	cess for the above stated corporation at the place designated is registered agent and agree to act in this canacity	in
	De Resona	May 3.2024	
V	Required Signature/Registered Agent	Date	