

**FILED**  
**May 15, 2025**  
**Secretary of State**

## ARTICLES OF DISSOLUTION

Pursuant to section 607.1401, Florida Statutes, this Florida corporation submits the following Articles of Dissolution:

FIRST: The name of the corporation as currently filed with the Florida Department of State:  
M&O USA SUBSIDIARY COMPANY

SECOND: The document number of the corporation: P24000008670

THIRD: The file date of the articles of incorporation: January 31, 2024

**FOURTH:** None of the corporation's shares have been issued.

**FIFTH:** No debt of the corporation remains unpaid.

SIXTH: The net assets of the corporation remaining after winding up, if any, have been distributed.

**SEVENTH:** A majority of the incorporators or directors authorized the dissolution.

I submit this document and affirm that the facts stated herein are true. I am aware that any false information submitted in a document to the Department of State constitutes a third degree felony as provided for in section 817.155, Florida Statutes.

Signature: SAHAR TORGEMAN PRESIDENT

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Electronic Signature of Signing Officer, Director, Incorporator or Authorized Representative