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ARTICLES OF INCORPORATION
In compliance with Chapter 607 and/or Chapter 621, F.S. (Profit)

TICLE II PRINC	<u> IPAL OFFICE</u>		
	Principal street address		Mailing address, if different is:
lle-Zuid 2 50 Wingene, Belgiur	n		
•	he corporation is organized is:		
nnufacturing, sale (w	holesale and retail) and leasing of vehicles		- 26 程
			2024 JAH 25 DAR
			
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	stock is: 1,0000		
e number of shares of	Stock is: 1,0000 AL OFFICERS AND/OR DIRECTORS Ens bess! F. Callewaert, Director, President and Treasurer		
e number of shares of	stock is: 1,0000	Name and Title	Paul Allacr, Secretary Hille-Zuid 2
TICLE V INITE Name and Title	Stock is: 1,000 IL OFFICERS AND/OR DIRECTORS Kris Joost E. Callewaeri, Director, President and Treasurer Company of the Com	Name and Title	
TICLE V INITE Name and Title	Stock is: 1,000 AL OFFICERS AND/OR DIRECTORS Kris Josef E. Callewaeri, Director, President and Treasurer Hille-Zuid 2	Name and Title	Hille-Zuid 2
TICLE V INITE Name and Title	Stock is: 1,000 AL OFFICERS AND/OR DIRECTORS Kris Josef E. Callewaeri, Director, President and Treasurer Hille-Zuid 2	Name and Title	Hille-Zuid 2
e number of shares of TICLE V INITE Name and Title Address	Stock is: 1,000 AL OFFICERS AND/OR DIRECTORS Kris Josef E. Callewaeri, Director, President and Treasurer Hille-Zuid 2 8750 Wingene, Belgium Tom Swinnen, Assistant Secretary	Name and Title Address:	8750 Wingene, Belgium
Name and Title Name and Title	Stock is: 1,000 AL OFFICERS AND/OR DIRECTORS Kris Josef E. Callewaeri, Director, President and Treasurer Hille-Zuid 2 8750 Wingene, Belgium Tom Swinnen, Assistant Secretary	Name and Title Address: Name and Title	Hille-Zuid 2
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Name and Title Name and Title Address	Stock is: AL OFFICERS AND/OR DIRECTORS Kins Josest E. Callewaert, Director, President and Treasurer Hille-Zuid 2 8750 Wingene, Belgium Tom Swinnen, Assistant Secretary Hille-Zuid 2 8750 Wingene, Belgium	Name and Title Address: Name and Title Address: Name and Title Name and Title	8750 Wingene, Belgium
Name and Title Address Name and Title	Stock is: 1,000 AL OFFICERS AND/OR DIRECTORS Kris Joost E. Callewaert, Director, President and Treasurer Hille-Zuid 2 8750 Wingene, Belgium Tom Swinnen, Assistant Secretary Hille-Zuid 2 8750 Wingene, Belgium	Name and Title Address: Name and Title Address: Name and Title Name and Title	8750 Wingene, Belgium

KRISMAR USA LLC Hille-Zuid 2 8750 Wingene, Belgium

KRISMAR USA LLC, an inactive Delaware limited liability company previously registered to do business in Florida with DOC ID M23000008401(the "Company"), filed a Notice of Withdrawal of Certificate of Authority with the Florida Department of State on January 16, 2024. The Company has no intention of revoking the withdrawal, therefore, releasing the name for use to another entity, and hereby consents to Krismar USA Inc. to use the name Krismar USA Inc. when incorporating with the Florida Department of State.

Dated: January 19, 2024

/s/Kris Joost E. Callewaert

Kris Joost E. Callewaert, Member