Electronic Articles of Incorporation For

P23000085682 FILED December 13, 2023 Sec. Of State fjeggleston

NORMAN HOLDCO, INC.

The undersigned incorporator, for the purpose of forming a Florida profit corporation, hereby adopts the following Articles of Incorporation:

Article I

The name of the corporation is: NORMAN HOLDCO, INC.

Article II

The principal place of business address: 10103 BROCKSPORT CIRCLE GOTHA, FL. US 34734

The mailing address of the corporation is:

10103 BROCKSPORT CIRCLE GOTHA, FL. US 34734

Article III

The purpose for which this corporation is organized is: ANY AND ALL LAWFUL BUSINESS.

Article IV

The number of shares the corporation is authorized to issue is: 100

Article V

The name and Florida street address of the registered agent is:

CIPPARONE & CIPPARONE, P.A. 1525 INTERNATIONAL PKWY. SUITE 1011 LAKE MARY, FL. 32746

I certify that I am familiar with and accept the responsibilities of registered agent.

Registered Agent Signature: RYAN CIPPARONE, ESQUIRE

Article VI

The name and address of the incorporator is:

RYAN CIPPARONE, ESQUIRE 1525 INTERNATIONAL PKWY. SUITE 1011 LAKE MARY, FL 32746 P23000085682 FILED December 13, 2023 Sec. Of State fjeggleston

Electronic Signature of Incorporator: RYAN CIPPARONE, ESQUIRE

I am the incorporator submitting these Articles of Incorporation and affirm that the facts stated herein are true. I am aware that false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S. I understand the requirement to file an annual report between January 1st and May 1st in the calendar year following formation of this corporation and every year thereafter to maintain "active" status.

Article VII

The initial officer(s) and/or director(s) of the corporation is/are:

Title: P MARK NORMAN 10103 BROCKSPORT CIRCLE GOTHA, FL. 34734 US

Title: VP MARK NORMAN 10103 BROCKSPORT CIRCLE GOTHA, FL. 34734 US

Title: S MARK NORMAN 10103 BROCKSPORT CIRCLE GOTHA, FL. 34734 US

Title: T MARK NORMAN 10103 BROCKSPORT CIRCLE GOTHA, FL. 34734 US