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FLORIDA PROFIT/NON PROFIT CORPORATION CRESTERA EQUITY USA, INC.

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ARTICLES OF INCORPORATION OF CRESTERA EQUITY USA, INC.

The undersigned, acting as incorporator of Crestera Equity USA, Inc. under the Florida Business Corporation Act, adopts the following Articles of Incorporation.

ARTICLE I. NAME

The name of the corporation is Crestera Equity USA, Inc. (the "Corporation")

ARTICLE II. ADDRESS

The principal and mailing address of the Corporation is:

925 S. Kimball Avenue, #100 Southlake, TX 76092

ARTICLE III. COMMENCEMENT OF EXISTENCE

The existence of the Corporation will commence on the date of filing of these Articles of Incorporation.

ARTICLE IV. PURPOSE

The Corporation is organized to engage in any activity or business permitted under the laws of the United States and Florida.

ARTICLE V. AUTHORIZED SHARES

The maximum number of shares that the Corporation is authorized to have outstanding at any time is 100 shares of common stock having \$1.00 par value per share.

ARTICLE VI. INITIAL REGISTERED OFFICE AND AGENT

The Corporation designates 1201 Hays St, Tallahassee, FL 32301 as the street address of the initial registered agent of the Corporation and names Corporation Service Company as the Corporation's initial registered agent at that address to accept service of process within this state.

ARTICLE VII. INCORPORATOR

The name and street address of the incorporator is Daniel Nieto, 925 S. Kimball Avenue, #100, Southlake, TX 76092.

To:

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ARTICLE VIII. AMENDMENTS

The Corporation reserves the right to amend, alter, change, or repeal any provision in these Articles of Incorporation in the manner prescribed by law, and all rights conferred on shareholders are subject to this reservation.

The undersigned incorporator, for the purpose of forming a corporation under the laws of the State of Florida, has executed these Articles of Incorporation on the 12th day of December, 2023.

Daniel Nieto,

Sole Incorporator

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CERTIFICATE DESIGNATING PLACE OF BUSINESS OR DOMICILE FOR THE SERVICE OF PROCESS WITHIN THIS STATE, NAMING AGENT UPON WHOM PROCESS MAY BE SERVED.

Pursuant to Chapter 48.091, Florida Statutes, the following is submitted:

That Crestera Equity USA, Inc. desiring to organize under the laws of the State of Florida with its initial registered agent's address as indicated in the Articles of Incorporation at 1201 Hays St. Tallahassee, FL 32301 has named Corporation Service Company as its agent to accept service of process within this state.

ACKNOWLEDGMENT:

Having been named to accept service of process for the Corporation named above, at the place designated in this certificate, the undersigned agrees to act in that capacity, to comply with the provisions of the Florida Business Corporation Act, and is familiar with, and accepts, the obligations of that position.

Dated this 12th day of December, 2023.

Corporation Service Company

/s/ Doreen S. Haeselin

By:

Name: Doreen S. Haeselin

Title: Assistant Vice President

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