

**Electronic Articles of Incorporation  
For**

P23000083851  
FILED  
December 05, 2023  
Sec. Of State  
klovelace

S & J BLANCHARD & ASSOCIATES INC

The undersigned incorporator, for the purpose of forming a Florida profit corporation, hereby adopts the following Articles of Incorporation:

**Article I**

The name of the corporation is:

S & J BLANCHARD & ASSOCIATES INC

**Article II**

The principal place of business address:

1913 1ST AVENUE EAST  
BRADENTON, FL. UN 34208

The mailing address of the corporation is:

1406 LONGLEAF COURT  
MATTHEWS, NC. UN 28104

**Article III**

The purpose for which this corporation is organized is:

ANY AND ALL LAWFUL BUSINESS.

**Article IV**

The number of shares the corporation is authorized to issue is:

1000

**Article V**

The name and Florida street address of the registered agent is:

MICHAEL S BLANCHARD  
1913 1ST AVENUE EAST  
BRADENTON, FL. 34208

I certify that I am familiar with and accept the responsibilities of registered agent.

Registered Agent Signature: MICHAEL SCOTT BLANCHARD

## Article VI

The name and address of the incorporator is:

MICHAEL SCOTT BLANCHARD  
1913 1ST AVENUE EAST

BRADENTON, FL 34208

Electronic Signature of Incorporator: MICHAEL SCOTT BLANCHARD

I am the incorporator submitting these Articles of Incorporation and affirm that the facts stated herein are true. I am aware that false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S. I understand the requirement to file an annual report between January 1st and May 1st in the calendar year following formation of this corporation and every year thereafter to maintain "active" status.

## Article VII

The initial officer(s) and/or director(s) of the corporation is/are:

Title: P  
MICHAEL S BLANCHARD  
1913 1ST AVENUE EAST  
BRADENTON, FL. 34208 UN

Title: VP  
MICHAEL S BLANCHARD  
1913 1ST AVENUE EAST  
BRADENTON, FL. 34208 UN

Title: S  
JENNY BLANCHARD  
1913 1ST AVENUE EAST  
BRADENTON, FL. 34208 UN

Title: TR  
JENNY BLANCHARD  
1913 1ST AVENUE EAST  
BRADENTON, FL. 34208 UN