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COVER LETTER

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TO:. New Filing Section Division of Corporations	•
SUBJECT: INDUSTRIAL ENGINEERING SOL	UTIONS AND SYSTEMS, INC
	Florida Profit Corporation
The enclosed Articles of Conversion, Articles of Incorpor entity into a "Florida Profit Corporation" in accordance w	ration, and fees are submitted to convert the following eligible with ss. 607.11933 & 607.0202, F.S.
Please return all correspondence concerning this matter to	
THOMAS H. MCHUGH, JR., ESQ.	
Contact Person	
DAVIS & ASSOCIATES, LLC	
Firm/Company	
101 DYER STREET, SECOND FLO	OOR
Address	
PROVIDENCE, RI 02903	
City, State and Zip Code	
THM@DAVLAWLLC.COM	
E-mail address: (to be used for future annual report	notification)
For further information concerning this matter, please call	l:
THOMAS H. MCHUGH, JR., ESQ. at (40	1 ,273-9000
	Area Code and Daytime Telephone Number
Enclosed is a check for the following amount:	
2	75 Filing Fees
Mailing Address: New Filing Section Division of Corporations P.O. Box 6327	Street Address: New Filing Section Division of Corporations The Centre of Tallahassee

Tallahassee, FL 32314

Division of Corporations The Centre of Tallahassee 2415 N. Monroe Street, Suite 810 Tallahassee, FL 32303

Articles of Conversion For Converting Eligible Entity Into Florida Profit Corporation

The Articles of Conversion and attached Articles of Incorporation are submitted to convert the following eligible business entity into a Florida Profit Corporation in accordance with ss. 607.11933 & 607.0202, Florida Statutes.

1. The name of the Converting Entity immediately prior to the filing of the Articles of Conversion is:
INDUSTRIAL ENGINEERING SOLUTIONS, INC.
Enter Name of the Converting Entity
2. The converting entity is a CORPORATION
(Enter entity type. Example: limited liability company, limited partnership, general partnership, common law or business trust, etc.)
first organized, formed or incorporated under the laws of WYOMING
(Enter state, or if a non-U.S. entity, the name of the country)
on MARCH 15, 2016
Enter date "Converting Entity" was first organized, formed or incorporated.
3. The name of the Florida Profit Corporation as set forth in the <u>attached Articles of Incorporation:</u> INDUSTRIAL ENGINEERING SOLUTIONS AND SYSTEMS, INC
Enter Name of Florida Profit Corporation
4. This conversion was approved by the eligible converting entity in accordance with this chapter and the laws of its current/organic jurisdiction.
5. If not effective on the date of filing, enter the effective date: (The effective date: Cannot be prior to nor more than 90 days after the date this document is filed by the Florida Department of State.)
<u>Note:</u> If the date inserted in this block does not meet the applicable statutory filing requirements, this date will not be listed as the document's effective date on the Department of State's records.

Signed this 29 day of SEPTEMBER	2023			
Required Signature for Florida Profit Corporation:				
Signature of Director, Officer, or, if Directors or Office	<u> </u>			
Printed Name: STEVEN GRETTON Title: VICE PR	RESIDENT, TREASURER, AND DIRECTOR			
Required Signature(s) on behalf of Converting Floreompanies: [See below for required signature(s).]	rida partnerships, limited partnerships, and limited liability			
Signature: 5 Gretti				
Printed Name: STEVEN GRETTON	VICE PRESIDENT, TREASURER, AND DIRECTOR			
Signature:				
Printed Name:	Title:			
Signature:	.			
Printed Name:	Title:			
Signature:				
Printed Name:	Title:			
Signature:				
Printed Name:	Title:			
Signature:				
Printed Name:	Title:			
If Florida General Partnership or Limited Liability Signature of one General Partner.	Partnership:			
If Florida Limited Partnership or Limited Liability Signatures of ALL General Partners.	Limited Partnership:			
If Florida Limited Liability Company: Signature of a Member or Authorized Representative.				
All others: Signature of an authorized person.				
Fees: Articles of Conversion: Fees for Florida Articles of Incorporation:	\$35.00 \$70.00			

\$8.75 (Optional) \$8.75 (Optional)

Certified Copy: Certificate of Status:

ARTICLES OF INCORPORATION FOR RESULTING FLORIDA PROFIT CORPORATION

In compliance with Chapter 607 and/or Chapter 621, F.S. (Profit)

ARTICLE I		INEERING SOL	UTIONS AND SYSTEMS, INC
The name of t	he corporation shall be:		<u>, </u>
ARTICLE I			
The principal	place of business/mailing address is:		
13830 Gran Bay F	Principal street address Parkway, Unit 405	90 Fort W	Mailing address, if different is: ade, Suite 100 #1034
JACKS(ONVILLE, FL 32258	PON	ITE VERDA, FL 32081
ARTICLE II The purpose	II PURPOSE for which the corporation is organized is:		
ANY AN	ND ALL LAWFUL BUSINES	SS.	
	 		
	<u> </u>		
ARTICLE I	V SHARES 1 000		
The number o	of shares of stock is: 1,000		
ARTICLE !	V OFFICERS AND/OR DIRECTORS		
Name and Tit	PETER MICHAEL TYRELL, PRESIDENT & SECRETARY THE:	Name and Title	STEVEN PAUL GRETTON, VICE PRESIDENT AND TREASURER
Address:	13830 Gran Bay Parkway, Unit 405	Address:	13830 Gran Bay Parkway, Unit 405
	Jacksonville, FL 32258		Jacksonville, FL 32258
Name and Tit	tle:	Name and Title	: <u> </u>
Address:		Address:	` ^3
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			<u> </u>
Name and Tit	tle:	Name and Title	:
			-
Address:		Address:	
			Ç.

The name	and Florida street address (P.O. Box NOT	acceptable) of the registered agent is:
Name:	STEVEN P. GRETTON	
Address:	13830 Gran Bay Parkway, Unit 405	
	Jacksonville, FL 32258	
	en named as registered agent to accept serv	**************************************
mis cernyi	5 Ovett	09/29/2023
	Required Signature/Registered Agent	Date

STATE OF WYOMING Office of the Secretary of State

I, CHUCK GRAY, Secretary of State of the State of Wyoming, do hereby certify that according to the records of this office,

Industrial Engineering Solutions, Inc

is a

Profit Corporation

formed or qualified under the laws of Wyoming did on March 15, 2016, comply with all applicable requirements of this office. Its period of duration is Perpetual. This entity has been assigned entity identification number 2016-000709172.

This entity is in existence and in good standing in this office and has filed all annual reports and paid all annual license taxes to date, or is not yet required to file such annual reports; and has not filed Articles of Dissolution.

I have affixed hereto the Great Seal of the State of Wyoming and duly generated, executed, authenticated, issued, delivered and communicated this official certificate at Cheyenne, Wyoming on this 29th day of June, 2023 at 6:29 AM. This certificate is assigned ID Number 062552419.

Secretary of State

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Notice: A certificate issued electronically from the Wyoming Secretary of State's web site is immediately valid and effective. The validity of a certificate may be established by viewing the Certificate Confirmation screen of the Secretary of State's website https://wyobiz.wyo.gov and following the instructions displayed under Validate Certificate.