Electronic Articles of Incorporation For

P23000061555 FILED August 22, 2023 Sec. Of State klovelace

AZ MANAGEMENT & CONTRACTING, INC.

The undersigned incorporator, for the purpose of forming a Florida profit corporation, hereby adopts the following Articles of Incorporation:

Article I

The name of the corporation is:

AZ MANAGEMENT & CONTRACTING, INC.

Article II

The principal place of business address:

6262 BIRD ROAD SUITE 2J MIAMI, FL. US 33155

The mailing address of the corporation is:

6262 BIRD ROAD SUITE 2J MIAMI. FL. US 33155

Article III

The purpose for which this corporation is organized is: ANY AND ALL LAWFUL BUSINESS.

Article IV

The number of shares the corporation is authorized to issue is: 100

Article V

The name and Florida street address of the registered agent is:

ARDERI-ZUBERO & ASSOCIATES, P.A. 6262 BIRD ROAD SUITE 2J MIAMI, FL. 33155

I certify that I am familiar with and accept the responsibilities of registered agent.

Registered Agent Signature: GEMA A. ZUBERO

Article VI

The name and address of the incorporator is:

GEMA A. ZUBERO 6262 BIRD ROAD SUITE 2J MIAMI, FLORIDA 33155 P23000061555 FILED August 22, 2023 Sec. Of State klovelace

Electronic Signature of Incorporator: GEMA A. ZUBERO

I am the incorporator submitting these Articles of Incorporation and affirm that the facts stated herein are true. I am aware that false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S. I understand the requirement to file an annual report between January 1st and May 1st in the calendar year following formation of this corporation and every year thereafter to maintain "active" status.

Article VII

The initial officer(s) and/or director(s) of the corporation is/are:

Title: P ANGEL C ZUBERO 6262 BIRD ROAD SUITE 2J MIAMI, FL. 33155 US

Article VIII

The effective date for this corporation shall be:

09/01/2023