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Account Number : I20030000135 Phone : (305)377-1000 Fax Number : (855)327-0391

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FLORIDA PROFIT/NON PROFIT CORPORATION KBC USRPI HOLDINGS, INC.

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(((H23000287985 3))) KBC USRPI HOLDINGS, INC.

ARTICLES OF INCORPORATION

The undersigned Incorporator hereby forms a corporation under the laws of the State of Florida.

ARTICLE I. NAME

The name of the corporation is KBC USRPI HOLDINGS, INC. (hereinafter, the "Corporation").

ARTICLE II. PRINCIPAL OFFICE AND MAILING ADDRESS

The address of the Corporation's principal office and the Corporation's mailing address is One SE. Third Avenue, Suite 1100, Miami, FL 33131. Attn: Tanya Paddyfoot.

ARTICLE III. PURPOSE

This Corporation is organized for the purpose of transacting any and all lawful business.

ARTICLE IV. CAPITAL STOCK

The Corporation is authorized to have outstanding one class of stock, to be designated as Common Stock. The maximum number of shares of Common Stock which the Corporation is authorized to have outstanding is 3,500,000 shares of Common Stock of a par value of \$1.00 per share. Holders of Common Stock are entitled to vote on all questions required by law on the basis of one vote per share and there shall be no cumulative voting. Holders of Common Stock shall have preemptive rights to subscribe to the Corporation's securities and are entitled to receive the net assets of the Corporation upon dissolution.

ARTICLE V. INITIAL BOARD OF DIRECTORS AND OFFICERS

The initial member of the board of directors of the Corporation shall be Jacques Berrebi, as President of the Corporation.

ARTICLE VI. INITIAL REGISTERED AGENT AND STREET ADDRESS

The name of the initial registered agent of this Corporation is Registered Corporate Services, LLC. The street address of the Corporation's initial registered office is 1200 Brickell Avenue, Suite 950, Miami-Dade County, Florida 33131.

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ARTICLE VII. INCORPORATOR

The name and address of the incorporator to these Articles of Incorporation is 1200 Brickell Avenue, Suite 950, Miami-Dade County, Florida 33131, Attn: Roland Sanchez-Medina Jr.

ARTICLE VIII, EFFECTIVE DATE

The Corporation shall exist perpetually. The corporate existence shall commence upon the filing of these Articles of Incorporation with the Department of State.

ARTICLE IX. BYLAWS

The power to adopt, alter, amend or repeal bylaws shall be vested in the Board of Directors and the shareholders.

ARTICLE X. INDEMNIFICATION

The Corporation shall indemnify, to the full extent permitted by law, the Incorporator and any officer or director of the Corporation.

IN WITNESS WHEREOF, the undersigned Incorporator has executed these Articles of Incorporation this 16 day of August, 2023.

Roland Sanchez-Medina Jr.

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KBC USRPI HOLDINGS, INC.

Pursuant to Section 607.0501 of the Florida Business Corporations Act, the following is submitted

in compliance with said Act:

That KBC USRPI HOLDINGS, INC., desiring to organize under the laws of the State of Florida

with its principal office at Miami-Dade, State of Florida, has named Registered Corporate Services, LLC as

its agent to accept service of process within this State.

Acknowledgment

Having been named to accept service of process for the above corporation, at the place designated

in this Certificate, the undersigned hereby agrees to act in this capacity and agrees to comply with the

provision of said Act relative to keeping open said office.

Dated this 16 day of August, 2023.

Registered Corporate Services, LLC

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