Electronic Articles of Incorporation For

P23000054075 FILED July 20, 2023 Sec. Of State klovelace

ZM BOATS USA INC.

The undersigned incorporator, for the purpose of forming a Florida profit corporation, hereby adopts the following Articles of Incorporation:

Article I

The name of the corporation is:

ZM BOATS USA INC.

Article II

The principal place of business address:

212, 1 RUE ILE-AUX-NOIX, QC. CA J0J1G0

The mailing address of the corporation is:

212, 1 RUE ILE-AUX-NOIX, QC. CA J0J1G0

Article III

The purpose for which this corporation is organized is: ANY AND ALL LAWFUL BUSINESS.

Article IV

The number of shares the corporation is authorized to issue is: 1000

Article V

The name and Florida street address of the registered agent is:

INCORP SERVICES, INC. 3458 LAKESHORE DRIVE TALLAHASSEE, FL. 32312

I certify that I am familiar with and accept the responsibilities of registered agent.

Registered Agent Signature: XOCHITL FRAYRE

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Article VI

The name and address of the incorporator is:

STEVEN TREMBLAY 101-625 JACQUES-CARTIER SUD

SAINT-JEAN-SUR-RICHELIEU, QC CANADA J3B4L5

Electronic Signature of Incorporator: STEVEN TREMBLAY

I am the incorporator submitting these Articles of Incorporation and affirm that the facts stated herein are true. I am aware that false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S. I understand the requirement to file an annual report between January 1st and May 1st in the calendar year following formation of this corporation and every year thereafter to maintain "active" status.

Article VII

The initial officer(s) and/or director(s) of the corporation is/are:

Title: D STEVEN TREMBLAY 101-625 JACQUES-CARTIER SUD SAINT-JEAN-SUR-RICHELIEU, OC. J3B4L5 CA

Title: D PHILIP CABANA 807-456 DE LA GAUCHETIERE OUEST MONTREAL, QC. H2Z1E3 CA