Electronic Articles of Incorporation For

P23000053202 FILED July 18, 2023 Sec. Of State klovelace

FLIC FLYINN INNOVATION CENTER USA INC

The undersigned incorporator, for the purpose of forming a Florida profit corporation, hereby adopts the following Articles of Incorporation:

Article I

The name of the corporation is:

FLIC FLYINN INNOVATION CENTER USA INC

Article II

The principal place of business address:

601 BRICKELL KEY DR STE 901 MIAMI, FL. US 33131

The mailing address of the corporation is:

601 BRICKELL KEY DR STE 901 MIAMI. FL. US 33131

Article III

The purpose for which this corporation is organized is: ANY AND ALL LAWFUL BUSINESS.

Article IV

The number of shares the corporation is authorized to issue is: 1,000 AT \$0.01

Article V

The name and Florida street address of the registered agent is:

DRUMMOND CONSULTING LLC 601 BRICKELL KEY DR STE 901 MIAMI, FL. 33131

I certify that I am familiar with and accept the responsibilities of registered agent.

Registered Agent Signature: MICHEL DE AMORIM

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Article VI

The name and address of the incorporator is:

MICHEL DE AMORIM 601 BRICKELL KEY DR STE 901 MIAMI, FL 33131 US

Electronic Signature of Incorporator: MICHEL DE AMORIM

I am the incorporator submitting these Articles of Incorporation and affirm that the facts stated herein are true. I am aware that false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S. I understand the requirement to file an annual report between January 1st and May 1st in the calendar year following formation of this corporation and every year thereafter to maintain "active" status.

Article VII

The initial officer(s) and/or director(s) of the corporation is/are:

Title: DPST SANDRO CARLOS DA SILVA RUA DOM JAIME CAMARA 170, SL 204, SC. 88015120 BR

Title: VP ANDRE LUIZ PIERRE MATTEI RUA DOM JAIME CAMARA 170, SL 204, SC. 88015120 BR

Article VIII

The effective date for this corporation shall be:

07/18/2023