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CORPORATIONS  
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**FLORIDA PROFIT/NON PROFIT CORPORATION**  
**IRSI Holdco, Inc.**

Certificate of Status	0
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Page Count	02
Estimated Charge	\$78.75

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**ARTICLES OF INCORPORATION  
OF  
IRSI HOLDCO, INC.**

The undersigned, acting as the incorporator of IRSI Holdeo, Inc., under the Florida Business Corporation Act (the "Incorporator"), adopts the following Articles of Incorporation:

**ARTICLE I. NAME**

The name of the corporation is: IRSI Holdeo, Inc.

**ARTICLE II. PRINCIPAL OFFICE AND MAILING ADDRESS**

The principal business office and mailing address of the corporation is 4301A 34<sup>th</sup> Street North, Saint Petersburg, FL 33714.

**ARTICLE III. CAPITAL STOCK**

The number of shares of capital stock that the corporation is authorized to issue is 10,000 shares of common stock, having a par value of \$0.50 per share.

**ARTICLE IV. INITIAL REGISTERED OFFICE AND AGENT**

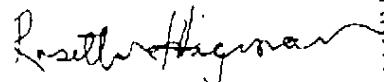
The street address of the initial registered office of the corporation is 4301A 34<sup>th</sup> Street North, Saint Petersburg, FL 33714 and the name of the corporation's initial registered agent at that address is William G. Higman.

**ARTICLE V. INCORPORATOR**

The name and street address of the Incorporator is:

Rosetta M. Higman — 4301A 34<sup>th</sup> Street North, Saint Petersburg, FL 33714.

EXECUTED: July 10, 2023



Rosetta M. Higman, Incorporator

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REGISTERED AGENT CERTIFICATE

Having been named to accept service of process for the above stated corporation, I hereby accept appointment as its agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

*William G. Higman*

\_\_\_\_\_  
Name: William G. Higman

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