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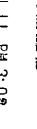
FLORIDA PROFIT/NON PROFIT CORPORATION **USL CORPORATION**

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ARTICLES OF INCORPORATION

<u>of</u>

USL CORPORATION

The undersigned incorporator to these Articles of Incorporation, for the purpose of forming a Corporation under the Florida Business Corporation Act, hereby adopt(s) the following Articles of Incorporation

ARTICLE ONE NAME AND PRINCIPAL ADDRESS OF CORPORATION

The name of the Corporation shall be USL CORPORATION The Principal place of Business shall be located at 1425 Brickell Avenue, Apt. 59b, Miami, FL 33131.

ARTICLE TWO DURATION

The duration of the Corporation shall be perpetual.

ARTICLE THREE PURPOSE

The Corporation is organized for the purpose of conducting any and all business investments in the United States of America

ARTICLE FOUR SHARES

The number of shares that this Corporation is authorized to issue is 1000 shares.

ARTICLE FIVE DIRECTORSHIPS

The qualifications for Directors and the method of their election shall be regulated by the Bylaws of the Corporation.

ARTICLE SIX INITIAL REGISTERED OFFICE AND AGENT

The name and street address of the registered agent of the corporation is:

NCG MANAGEMENT, LLC 232 ANDALUSIA AVENUE, SUITE 202 CORAL GABLES, FLORIDA 33134

ARTICLE SEVEN INITIAL BOARD OF DIRECTORS

The number of Directors constituting the initial Board of Directors is one (1). The number of Directors may be increased or decreased from time to time in accordance with the Bylaws, but shall never be less than one. The initial Director shall be:

NORA GALEGO C/O NCG MANAGEMENT, LLC 232 ANDALUSIA AVENUE, SUITE-202, CORAL GABLES, FLORIDA 33134

ARTICLE EIGHT OFFICERS

The names Addresses and positions of the initial officers of the corporation who shall hold office for the first year of the corporation, or until their successors are elected or appointed are:

President/Secretary:

ALEJANDRO CUBEDO GONZALEZ 1425 BRICKELL AVENUE, APT. 59B MIAMI, FL 33131

Vice-President/Treasurer:

GERMAN PEREZ ROGEL 1425 BRICKELL AVENUE, APT. 59B MIAMI, FL 33131

ARTICLE NINE

The name and address of the incorporator is:

NCG MANAGEMENT, LLC 232 ANDALUSIA AVENUE. SUITE 202 CORAL GABLES, FLORIDA 33134

ARTICLE TEN **AMENDMENTS**

The Corporation reserves the right to amend or repeal any provisions contained in these Articles of Incorporation or any amendment to them, and all rights and privileges conferred upon the Directors and Officers are subject to this reservation. The Articles or Incorporation may be amended in accordance with the provisions of the laws of the State of Florida, as amended from time to time, unless more specific provisions for amendments are adopted by the Corporation pursuant to Law.

ARTICLE ELEVEN INDEMNIFICATION

The corporation shall indemnify each Officer and Director including former Officers and Directors, to the fully extent permitted by the laws of the State of Florida.

ARTICLE TWELVE

COMMENCEMENT OF THE CORPORATE EXISTENCE

In accordance with the laws of the State of Florida, the date when corporate existence shall commence is the date of subscription and acknowledgement of these Articles of Incorporation.

The undersigned Incorporator has executed these Articles of Incorporation this 11th day of July, 2023.

> NCG MANAGEMENT, LLC 232 ANDALUSIA AVENUE SUITE 202

CORAL GABLES, FLORIDA 33134 By: GALEGO LAW GROUP, P.A.

As its MANAGING MEMBER

CERTIFICATE OF DESIGNATION OF REGISTERED AGENT AND REGISTERED **OFFICE**

Having been named as Registered Agent and to accept service of process for the above stated Corporation at the place business designated herein, I hereby accept the appointment as Registered Agent and agree to act in the capacity. I further agree to comply with the provisions of all statutes related to the proper and complete performance of my duties and I am familiar with and accept the obligations of my position as:

Registered Agent

NCG MANAGEMENT, LLC 232 ANDALUSIA AVENUE SUITE 202 CORAL GABLES, FLORIDA 33134

By: GALEGO LAW GROUP, P.A.

As its MANAGING MEMBER

BY:

NORA GALEGO/PRESIDENT