

**Electronic Articles of Incorporation
For**

P23000031674
FILED
April 20, 2023
Sec. Of State
klovelace

UNIVERSAL FRANCHISE SYSTEMS INC

The undersigned incorporator, for the purpose of forming a Florida profit corporation, hereby adopts the following Articles of Incorporation:

Article I

The name of the corporation is:

UNIVERSAL FRANCHISE SYSTEMS INC

Article II

The principal place of business address:

1469 VIA MIGUEL
JUPITER, FL. US 33477

The mailing address of the corporation is:

1469 VIA MIGUEL
JUPITER, FL. US 33477

Article III

The purpose for which this corporation is organized is:

ANY AND ALL LAWFUL BUSINESS

Article IV

The number of shares the corporation is authorized to issue is:

100

Article V

The name and Florida street address of the registered agent is:

JOSEPH H GRUSHKIN
1469 VIA MIGUEL
JUPITER, FL. 33477

I certify that I am familiar with and accept the responsibilities of registered agent.

Registered Agent Signature: JOSEPH H GRUSHKIN

Article VI

The name and address of the incorporator is:

SONIA BECERRA
3 GREENWAY PLAZA #1320

HOUSTON, TEXAS, 77046

Electronic Signature of Incorporator: SONIA BECERRA

I am the incorporator submitting these Articles of Incorporation and affirm that the facts stated herein are true. I am aware that false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S. I understand the requirement to file an annual report between January 1st and May 1st in the calendar year following formation of this corporation and every year thereafter to maintain "active" status.

Article VII

The initial officer(s) and/or director(s) of the corporation is/are:

Title: DIR
JOSEPH H GRUSHKIN
1469 VIA MIGUEL
JUPITER, FL. 33477 US

Title: DIR
KEVIN P SLOVER
1469 VIA MIGUEL
JUPITER, FL. 33477 US

Title: P
JOSEPH H GRUSHKIN
1469 VIA MIGUEL
JUPITER, FL. 33477 US

Title: TRE
JOSEPH H GRUSHKIN
1469 VIA MIGUEL
JUPITER, FL. 33477 US

Title: SEC
JOSEPH H GRUSHKIN
1469 VIA MIGUEL
JUPITER, FL. 33477 US

Title: VP
KEVIN P SLOVER
1469 VIA MIGUEL
JUPITER, FL. 33477 US