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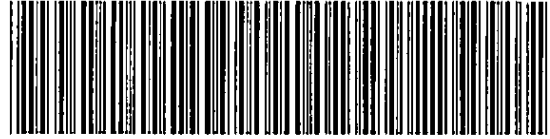
(Business Entity Name)

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SECRETARY OF STATE
TALLAHASSEE, FL

APPROVED

APR 19 2023

**ARTICLES OF INCORPORATION
FOR
TAILROW INSURANCE COMPANY**

Office of Insurance Regulation
by: [Signature]

The undersigned incorporators, for the purpose of forming a corporation for profit pursuant to the laws of the State of Florida, particularly Chapter 607 and Chapter 628, Florida Statutes, hereby adopt the following Articles of Incorporation:

**ARTICLE 1
NAME**

The name of the corporation shall be TAILROW INSURANCE COMPANY. For convenience, the corporation shall be referred to in this instrument as the "Company." These Articles of Incorporation shall be referred to as the "Articles," and the Bylaws of the Company shall be referred to as the "Bylaws."

**ARTICLE 2
OFFICE**

The principal office and mailing address of the Company shall be 5300 West Cypress Street, Suite 100, Tampa, Hillsborough County, Florida, 33607, or at such other place as may be subsequently designated by the Board of Directors. All books and records of the Company shall be kept at its principal office or at such other place as may be permitted by the Florida Insurance Code.

**ARTICLE 3
PURPOSE**

The purpose for which the Company is organized is to engage in any and all business permitted under the laws of the State of Florida and elsewhere including, but not limited to, all aspects of writing insurance in the State of Florida and in other states as permitted by the respective regulatory authorities. Pursuant to section 628.081(3)(c), Florida Statutes, the Company is being formed to write all kinds of insurance that is authorized to be written in the State of Florida, including, but not limited to, Property and Casualty Insurance.

**ARTICLE 4
POWERS**

The Company shall have all of the common-law and statutory powers of a corporation for profit organized under the Laws of Florida, except as expressly limited or restricted by the terms of these Articles or the Bylaws, and all of the powers and duties reasonably necessary to operate the Company pursuant to the Bylaws, as they may be amended from time to time.

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OFFICE OF INSURANCE REGULATION
STATE

ARTICLE 5
AUTHORIZED SHARES

The Company shall be authorized to issue up to two million five hundred thousand (2,500,000) shares of common capital stock, having a par value of one dollar (\$1.00) per share. Said shares are the only class of shares of the Company and are entitled to receive the net assets of the Company in the event of dissolution.

ARTICLE 6
TERM OF EXISTENCE

The Company shall have perpetual existence.

ARTICLE 7
INDEMNIFICATION

7.1 Personal Liability. The personal liability of the Directors of the Company is hereby eliminated to the fullest extent permitted under the Laws of Florida, as the same may be amended and supplemented. Without limiting the generality of the foregoing, no Director of the Company shall be liable to the Company or its shareholders for monetary damages (including, without limitation, any judgment, amount paid in settlement, fine, penalty, punitive damages, or expense of any nature including attorney's fees) for breach of any duty as a Director, except for liability: (i) for any breach of the Director's duty of loyalty to the Company or its shareholders, (ii) for acts or omissions not in good faith or which involve intentional misconduct or knowing violation of law, (iii) under Florida Statute §607.0831 or as provided in §607.0850, or (iv) for any transaction from which the Director derived an improper personal benefit either directly or indirectly. No amendment to or repeal of this Article 7 shall apply to, or have any effect on, the liability or alleged liability of any Director of the Company on, for or with respect to any acts or omissions of such Director occurring prior to such amendment or repeal.

7.2 Indemnification. The Company shall, to the fullest extent permitted by the provisions of Florida Statutes §607.0831 and §607.0850, as the same may be amended and supplemented, indemnify Directors and Officers from and against any and all of the expenses, liabilities, or other matters referred to in, or covered by, said sections, and the indemnification provided for herein shall not be deemed exclusive of any other rights to which those indemnified may be entitled under any Bylaw, agreement, vote of stockholders or disinterested Directors or otherwise, both as to action in a person's official capacity and as to action in another capacity while holding such office, and shall continue as to a person who has ceased to be a Director or Officer and shall inure to the benefit of the heirs, executors, and administrators of such a person.

7.3 Amendment. No amendment, modification or repeal of this Article 7 shall adversely affect any right or protection of a Director or Officer that exists at the time of such amendment, modification or repeal.

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ARTICLE 8
OFFICERS

The day-to-day affairs of the Company shall be administered by the Officers holding the offices designated in the Bylaws. The Officers shall be elected by the Board of Directors of the Company at its first meeting following the annual meeting of the shareholders of the Company and shall serve at the pleasure of the Board of Directors. The Bylaws may provide for the removal from office of Officers, for filling vacancies and for the duties and qualifications of the Officers. The terms of office of the initial Officers shall be for not more than one year after the date of incorporation of the Company. The names and addresses of the initial Officers whose initial terms of office shall be for one year and who thereafter shall serve as designated by the Board of Directors are as follows:

Paresh Patel, President
5300 West Cypress Street, Suite 100
Tampa, Florida 33607

Karin Sue Coleman, Chief Operating Officer
5300 West Cypress Street, Suite 100
Tampa, Florida 33607

Mark Harmsworth, Treasurer
5300 West Cypress Street, Suite 100
Tampa, Florida 33607

Andrew L. Graham, Secretary and General Counsel
5300 West Cypress Street, Suite 100
Tampa, Florida 33607

ARTICLE 9
DIRECTORS

9.1 Number and Qualification. The property, business and affairs of the Company shall be managed under the direction of a board consisting of the number of Directors determined in the manner provided by the Bylaws, but which shall consist at any time of not less than five (5) Directors, a majority of whom shall be citizens of the United States.

9.2 Duties and Powers. All of the duties and powers of the Company shall be exercised exclusively by the Board of Directors, or the Company's Officers, agents, contractors or employees.

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9.3 Election; Removal. Directors of the Company shall be elected at the annual meeting of the Shareholders in the manner determined by, and subject to the qualifications set forth, in the Bylaws. Directors may be removed and vacancies on the Board of Directors shall be filled in the manner provided by the Bylaws. Elections of Directors need not be by written ballot except and to the extent provided in the Bylaws.

9.4 Standards. Each Director shall discharge his or her duties as a Director, including any duties as a member of a Committee: in good faith; with the care an ordinary prudent person in a like position would exercise under similar circumstances; and in a manner reasonably believed to be in the best interests of the Company. Unless a Director has knowledge concerning a matter in question that makes reliance unwarranted, a Director, in discharging his or her duties, may rely on information, opinions, reports or statements, including financial statements and other data, if prepared or presented by: one or more Officers or employees of the Company whom the Director reasonably believes to be reliable and competent in the matters presented; legal counsel, public accountants or other persons as to matters the Director reasonably believes are within the person's professional or expert competence; or a Committee of which the Director is not a member if the Director reasonably believes the Committee merits confidence. A Director shall not be liable for any action taken as a Director, or any failure to take action, if he or she performed the duties of the office in compliance with the foregoing standards.

9.5 First Directors. The names and addresses of the initial members of the Board of Directors whose initial term of office shall not be for more than one year after the date of incorporation, and who are all citizens of the United States, are as follows:

<u>NAME</u>	<u>ADDRESS</u>
Paresh Patel	5300 West Cypress Street, Suite 100 Tampa, Florida 33607
Wayne Burks	5300 West Cypress Street, Suite 100 Tampa, Florida 33607
Anthony Saravanos	5300 West Cypress Street, Suite 100 Tampa, Florida 33607
Gregory Politis	5300 West Cypress Street, Suite 100 Tampa, Florida 33607
Jay Madhu	5300 West Cypress Street, Suite 100 Tampa, Florida 33607

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TAMPA, FLORIDA

ARTICLE 10
AUTHORIZED CAPITAL

The authorized capital of the Company shall be in an amount not less than that amount required under Florida law.

ARTICLE 11
BYLAWS

The first Bylaws of the Company shall be adopted by the Board of Directors and may be altered, amended or rescinded in the manner provided in the Bylaws.

ARTICLE 12
AMENDMENTS

Amendments to these Articles shall be proposed and adopted in the following manner:

12.1 Notice. Notice of a proposed amendment shall be included in the notice of any meeting at which the proposed amendment is to be considered and shall be otherwise given in the time and manner provided in Chapter 607, Florida Statutes. Such notice shall contain the proposed amendment or a summary of the changes to be affected thereby. Amendments to these Articles may also be adopted by written consent as provided in the Bylaws and Chapter 607, Florida Statutes.

12.2 Adoption. Amendments shall be proposed and adopted in the manner provided in Chapter 607 and Chapter 628, Florida Statutes (the latter to control over the former).

12.3 Recording. A copy of each amendment shall be filed with the Office of Insurance Regulation and with the Secretary of State pursuant to the provisions of applicable Florida law.

ARTICLE 13
INCORPORATORS

The names and addresses of the Incorporators of this Corporation, none of whom is less than 18 years of age, are:

<u>NAME</u>	<u>ADDRESS</u>
Paresh Patel	1520 Gulf Blvd., Apt 1706 Clearwater, FL 33767
Wayne Burks	1009 S. Sterling Ave

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Tampa, FL 33629

Anthony Saravanos

1371 Playmoor Dr.
Palm Harbor, FL 34683

Gregory Politis

965 S. Bayshore Blvd.
Safety Harbor, FL 34695

Karin Coleman

19499 Sterling Bluff Way
Brooksville, FL 34601

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SECURITY SERVICE
TALLAHASSEE, FL

ARTICLE 14
REGISTERED OFFICE:
ADDRESS AND NAME OF REGISTERED AGENT

Pursuant to Sections 48.151(3) and 624.422, Florida Statutes, the registered agent of the Company for service of process is designated by law to be the Chief Financial Officer of the State of Florida. All legal process issued against the Company must be submitted through the State of Florida, Department of Financial Services' secure online portal upon the Chief Financial Officer as the Company's agent for service of process, which is the sole method of service of process upon the Company. The Chief Financial Officer may forward any such process to the Company at 5300 West Cypress Street, Suite 100, Tampa, Florida, 33607, and the designated person of the Company at such office to receive such process shall be Mark Harmsworth, or such other person as may be designated by the Board of Directors. Said registered office and registered agent may be changed at any time by the Board of Directors of the Company, if permitted by Florida law. Said designated office and agent of the Company to receive process from the Chief Financial Officer may be changed at any time by the Board of Directors of the Company.

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TALLAHASSEE, FL

IN WITNESS WHEREOF, the Incorporators have affixed their signatures the day and year set forth below.



Paresh Patel, Incorporator

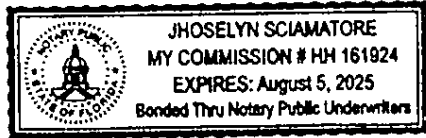
State of Florida :
: ss.

County of Hillsborough :

Personally appeared before me this 14th day of April 2023, Paresh Patel, who is personally known to me and acknowledged that he executed the foregoing Articles of Incorporation as his free act and deed.

My commission expires: 8/5/2025
(Seal)



Notary Public State of Florida

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TALLAHASSEE, FL

IN WITNESS WHEREOF, the Incorporators have affixed their signatures the day and year set forth below.

Wayne Burks

Wayne Burks, Incorporator

State of Florida :

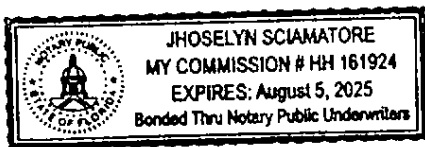
: ss.

County of Hillsborough :

Personally appeared before me this 14th day of April 2023, Wayne Burks, who is personally known to me and acknowledged that he executed the foregoing Articles of Incorporation as his free act and deed.

[Signature]
Notary Public/State of Florida

My commission expires: 8/5/2025
(Seal)



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IN WITNESS WHEREOF, the Incorporators have affixed their signatures the day and year set forth below.

Anthony Saravanos

Anthony Saravanos, Incorporator

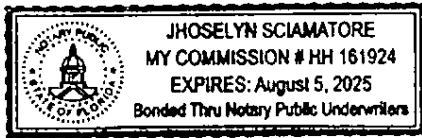
State of Florida :
: ss.
County of Hillsborough :

Personally appeared before me this 14th day of April 2023, Anthony Saravanos, who is personally known to me and acknowledged that he executed the foregoing Articles of Incorporation as his free act and deed.

Jhoselyn Sciamatore

Notary Public State of Florida

My commission expires: 8/5/2025
(Seal)



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SECRETARY OF STATE
TALLAHASSEE, FL


IN WITNESS WHEREOF, the Incorporators have affixed their signatures the day and year set forth below.



Gregory Politis, Incorporator

State of Florida :
: ss.
County of Hillsborough :

Personally appeared before me this 14th day of April 2023, Gregory Politis, who is personally known to me and acknowledged that he executed the foregoing Articles of Incorporation as his free act and deed.



Notary Public State of Florida

My commission expires: 3/5/2025
(Seal)



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TALLAHASSEE, FL

IN WITNESS WHEREOF, the Incorporators have affixed their signatures the day and year set forth below.

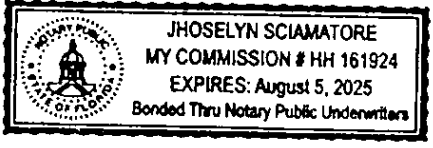
Karin Coleman
Karin Coleman, Incorporator

State of Florida :
: ss.
County of Hillsborough :

Personally appeared before me this 14th day of April 2023, Karin Coleman, who is personally known to me and acknowledged that he executed the foregoing Articles of Incorporation as his free act and deed.

[Signature]
Notary Public State of Florida

My commission expires: 3/5/2025
(Seal)



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TALLAHASSEE, FL