Electronic Articles of Incorporation For

P23000025146 FILED March 27, 2023 Sec. Of State kcostello

NRCM MANAGEMENT, INC.

The undersigned incorporator, for the purpose of forming a Florida profit corporation, hereby adopts the following Articles of Incorporation:

Article I

The name of the corporation is: NRCM MANAGEMENT, INC.

Article II

The principal place of business address:

382 NE 191ST. ST. SUITE 17537 MIAMI, FL. US 33179

The mailing address of the corporation is:

382 NE 191ST. ST. SUITE 17537 MIAMI. FL. US 33179

Article III

The purpose for which this corporation is organized is: ANY AND ALL LAWFUL BUSINESS.

Article IV

The number of shares the corporation is authorized to issue is: 10000000

Article V

The name and Florida street address of the registered agent is:

MICHAEL CIULLO 382 NE 191ST. ST. SUITE 17537 MIAMI, FL. 33179

I certify that I am familiar with and accept the responsibilities of registered agent.

Registered Agent Signature: MICHAEL CIULLO

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Article VI

The name and address of the incorporator is:

MARTIN R SANCES 61 AVENIDA DE ORINDA, SUITE E SUITE 17537 ORINDA

Electronic Signature of Incorporator: MARTIN SANCES

I am the incorporator submitting these Articles of Incorporation and affirm that the facts stated herein are true. I am aware that false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S. I understand the requirement to file an annual report between January 1st and May 1st in the calendar year following formation of this corporation and every year thereafter to maintain "active" status.

Article VII

The initial officer(s) and/or director(s) of the corporation is/are:

Title: CEO MICHAEL CIULLO 382 NE 191ST. ST. MIAMI, FL. 33179 US

Article VIII

The effective date for this corporation shall be:

03/27/2023