

**Electronic Articles of Incorporation
For**

P23000023508
FILED
March 21, 2023
Sec. Of State
dsultana

RESTAURANT BRANDS HOLDINGS INC.

The undersigned incorporator, for the purpose of forming a Florida profit corporation, hereby adopts the following Articles of Incorporation:

Article I

The name of the corporation is:

RESTAURANT BRANDS HOLDINGS INC.

Article II

The principal place of business address:

10550 NW 78TH ST.
APT 212
MIAMI, FL. US 33178

The mailing address of the corporation is:

10550 NW 78TH ST.
APT 212
MIAMI, FL. US 33178

Article III

The purpose for which this corporation is organized is:

ANY AND ALL LAWFUL BUSINESS.

Article IV

The number of shares the corporation is authorized to issue is:

5000

Article V

The name and Florida street address of the registered agent is:

UNITED STATES CORPORATION AGENTS, INC.
101 N BRAND BLVD., 11TH FLOOR
GLENDALE, FL. 91203

I certify that I am familiar with and accept the responsibilities of registered agent.

Registered Agent Signature: CHEYENNE MOSELEY, LEGALZOOM.COM, INC.

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Article VI

The name and address of the incorporator is:

CHEYENNE MOSELEY
101 N. BRAND BLVD.
11TH FLOOR
GLENDALE, CA91203

Electronic Signature of Incorporator: CHEYENNE MOSELEY, LEGALZOOM.COM, INC.

I am the incorporator submitting these Articles of Incorporation and affirm that the facts stated herein are true. I am aware that false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S. I understand the requirement to file an annual report between January 1st and May 1st in the calendar year following formation of this corporation and every year thereafter to maintain "active" status.

Article VII

The initial officer(s) and/or director(s) of the corporation is/are:

Title: P, T
DWAYNE CUMMINGS
10550 NW 78TH ST APT 212
MIAMI, FL. 33178 US

Title: S, D
DWAYNE CUMMINGS
10550 NW 78TH ST APT 212
MIAMI, FL. 33178 US