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FLORIDA PROFIT/NON PROFIT CORPORATION WALSH INVESTMENT GROUP, INC.

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ARTICLES OF INCORPORATION OF WALSH INVESTMENT CONSULTING GROUP, INC.

a Horida corporation

In compliance with the requirements of Florida Statue Chapter 607, the undersigned hereby acts as the incorporator in adopting and filing the following Articles of Incorporation.

ARTICLE I NAME

The name of the corporation shall be Walsh Investment Consulting Group, Inc. (the "Corporation").

ARTICLE II EXISTENCE

The existence of the Corporation shall begin on March 22, 2023 and shall exist in perpetuity until dissolved in accordance with the Florida Business Corporation Act and the bylaws of the Corporation.

ARTICLE III PRINCIPAL OFFICE

The street address of the initial principal office of the Corporation is 1 Independent Drive, Suite 2400, Jacksonville, FL 32202.

ARTICLE IV PURPOSE

The Corporation is organized to transact any or all lawful business for which corporation has be incorporated under the Florida Business Corporation Act as it now exists or included be amended or supplemented.

ARTICLE V SHARES

The maximum number of shares that the Corporation is authorized to issue and have outstanding at any time is one million (1,000,000), all of which shall be common stock with a par value of \$0.01 per share. All shares of common stock shall be identical with each other in

every respect and the holders of the common stock shall be entitled to one vote for each share on all matters on which shareholders have the right to vote.

ARTICLE VI PREEMPTIVE RIGHTS

The Corporation elects to have no preemptive rights for shareholders.

ARTICE VII INITIAL DIRECTOR

The initial board of directors shall consist of one member. This number may be increased or decreased from time to time in accordance with the Corporation's bylaws but shall never be less than one. The name and address of the individual who will serve on the initial board of directors is:

Louis V. Walsh, IV 1 Independent Dr., Suite 2400 Jacksonville, Florida, 32202

ARTICLE VIII REGISTERED OFFICE AND AGENT

The Company hereby (a) designates 1 Independent Drive, Suite 2400, Jacksonville, Florida 32202 as the street address of the Company's registered office, and (b) names Louis V. Walsh, IV as the Company's registered agent at that address to accept service of process within the State of Florida.

<u>ARTICLE IX</u> INCORPORATOR

The name and street address of the person signing these Articles of Incorporation incorporator is:

Louis V. Walsh. IV 1 Independent Dr., Suite 2400 Jacksonville, Florida, 32202 2023.

Fax. 19043521155

I, the undersigned incorporator of the Corporation, for the purpose of forming a corporation under the laws of the State of Florida have accordingly hereunto set my hand, this March 22,

ouis V. Walsh. IV, Incorporator

ACCEPTANCE BY REGISTERED AGENT

Having been named as registered agent to accept service of process for the Corporation at the place designated in Article VIII of these Articles of Incorporation, the undersigned is familiar with and accepts the appointment as registered agent and agrees to act in this capacity.

Dated March 22, 2023.

