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FLORIDA PROFIT/NON PROFIT CORPORATION
Kirsten TA Holdings Corp.

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**ARTICLES OF INCORPORATION
OF
KIRSTEN TA HOLDINGS CORP.**

The undersigned, acting as incorporator of **Kirsten TA Holdings Corp.**, under the Florida Business Corporation Act, adopts the following Articles of Incorporation.

ARTICLE I. NAME

The name of the corporation is:

Kirsten TA Holdings Corp.

and the principal place of business is:

66 W. Flagler Street,
8th Floor,
Miami, FL 33130

ARTICLE II. COMMENCEMENT OF EXISTENCE

The existence of the corporation will commence on the date of filing of these Articles of Incorporation.

ARTICLE III. PURPOSE

This corporation is formed for the purpose of engaging in any activity or business permitted under the laws of the United States and the State of Florida.

ARTICLE IV. AUTHORIZED SHARES

The maximum number of shares that the corporation is authorized to have outstanding at any time is 10,000 shares of common stock having a par value of \$1.00 per share. The consideration to be paid for each share shall be fixed by the board of directors and may be paid in

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This instrument prepared by:

Salomon B. Esquenazi, P.A.

4651 Sheridan Street, Suite 355

Hollywood, Florida 33021

Telephone (954) 989-4995

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whole or in part in cash or other property, tangible or intangible, or in labor or services actually performed for the corporation, with a value, in the judgment of the directors, equivalent to or greater than the full par value of the shares.

ARTICLE V. INITIAL REGISTERED OFFICE AND AGENT

The street address of the initial registered office of the corporation is 4651 Sheridan Street, Suite 355, Hollywood, Florida 33021, and the name of the corporation's initial registered agent at that address is Corporate Solutions of South Florida, Inc.

ARTICLE VI. INITIAL BOARD OF DIRECTORS

The corporation shall have two directors initially. The number of directors increased or decreased from time to time, as provided in the bylaws, but shall never be less than one. The names and street addresses of the initial directors are:

Michael Rodriguez
115 Arvida Pkwy
Coral Gables, FL 33154

Maikel Rodriguez
1743 Michigan Ave., Unit 4,
Miami Beach FL 33139

ARTICLE VII. INCORPORATOR

The name and street address of the incorporator is:

Michael Rodriguez
115 Arvida Pkwy
Coral Gables, FL 33154

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ARTICLE VIII. BYLAWS

The power to adopt, alter, amend, or repeal bylaws shall be vested in the board of directors and the shareholders, except that the board of directors may not amend or repeal any bylaw adopted by the shareholders if the shareholders specifically provide that the bylaw is not subject to amendment or repeal by the directors.

ARTICLE IX. AMENDMENTS

The corporation reserves the right to amend, alter, change, or repeal any provision in these Articles of Incorporation in the manner prescribed by law, and all rights conferred on shareholders are subject to this reservation. These Articles may be amended prior to the issuance of shares of the corporation by the unanimous approval or consent of the board of directors. Thereafter, every amendment shall be approved by the board of directors, proposed by them to the shareholders, and approved at a shareholders' meeting by the holders of a majority of the shares entitled to vote on the matter or in such other manner as may be provided by law.

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IN WITNESS WHEREOF, the undersigned incorporator has executed these Articles of Incorporation this 8 day of March, 2023.

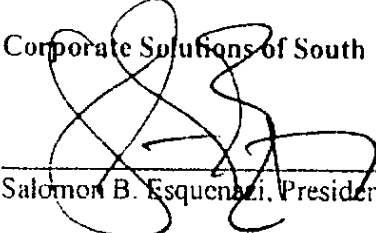


MICHAEL RODRIGUEZ, Incorporator

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ACCEPTANCE OF APPOINTMENT AS REGISTERED AGENT

Having been named as registered agent of Kirsten TA Holdings Corp. in the foregoing Articles of Incorporation, Corporate Solutions of South Florida, Inc. hereby agrees to accept service of process for said corporation and to comply with any and all statutes relative to the complete and proper performance of the duties of registered agent.

Corporate Solutions of South Florida, Inc.
By: 
Salomon B. Esquenazi, President

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