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FLORIDA PROFIT/NON PROFIT CORPORATION FMF USA CORP.

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ARTICLES OF INCORPORATION OF. FMF USA CORP.

ARTICLE I. CORPORATE NAME

The name of this Corporation shall be:

FMF USA CORP.

ARTICLE II. NATURE OF CORPORATE BUSINESS

The Corporation may engage in any activity or business permitted under the laws of the United States and under the laws of the State of Florida.

ARTICLE III. CAPITAL STOCK

2023 HAR The Corporation is authorized to issue a maximum of One 1. Thousand (1,000) Shares of Stock. The Shares of Stock shall be voting common stock having a par value of One Dollar (\$1.00% per = share. The consideration to be paid for each Share of Stock shall N be fixed by the Board of Directors.

ARTICLE IV. INITIAL REGISTERED AGENT AND INITIAL REGISTERED OFFICE

The Corporation's initial Registered Agent and Registered Office in the State of Florida shall be:

> Alvaro Castillo B. 1390 Brickell Avenue, Suite 200 Miami, Florida 33131

ARTICLE V. BOARD OF DIRECTORS

The number of Directors may be altered from time-to-time by

This Instrument Prepared By:

Alvaro Castillo B., Esq. 1390 Brickell Avenue, Suite 200 Miami, Florida 33131 (305) 371-5540 Florida Bar No. 611761

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the By-Laws adopted by the shareholders. However, the Corporation shall have no less than one (1) Director at any time.

ARTICLE VI. INITIAL DIRECTORS

The name and post office address of the initial Director of the Corporation is:

Name

Address

GUILLERMO FORT

C/O: 9155 S. Dadeland Blvd Suite 1402, Miami, Florida 33156

ARTICLE VII INITIAL OFFICERS

INITIAL OFFICERS The initial officers shall be elected at the first Board officers Directors meeting. ARTICLE VIII. INCORPORATOR

The name and post office address of the Incorporator executing

	Name	Address	
GUILLERMO FORT	c/o:	: 9155 S. Dadeland Blvd Suite 1402, Miami, Florida 33156	r
VIRGINIA NANNI	C/0:	: 9155 S. Dadeland Blvd Suite 1402, Miami, Florida 33156	,

ARTICLE IX. PRINCIPAL OFFICE AND MAILING ADDRESS

The principal mailing address of the Corporation is as follows:

9155 S. Dadeland Blvd Suite 1402, Miami, Florida 33156

ARTICLE X. COMMENCEMENT DATE

Corporate existence will commence on the date of the filing of these Articles of Incorporation.

The UNDERSIGNED Incorporator, for the purpose of forming a Corporation to do business within the State of Florida, does make and file these Articles of Incorporation, hereby declaring and certifying that the facts stated are true.

FORT

GUILLERMO

ACCEPTANCE BY REGISTERED AGENT

The Undersigned hereby accepts the foregoing designation as Initial Registered Agent and agrees to comply with the provisions of law applicable to said designation.

ALVARO CASTILLO B Esquire CASTILLO & ASSOCIATES 1390 Brickell Avenue, Suite 200 Miami, Florida 33131

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