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MERGER OR SHARE EXCHANGE
ACR TRUCKING AND LEASING, INC.

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STATE OF FLORIDA
 ARTICLES OF MERGER
 OF
 ACR TRUCKING AND LEASING, INC.
 a Florida corporation
 into
 ACR TRUCKING AND LEASING, INC.,
 A West Virginia corporation

The following articles of merger are submitted in accordance with the Florida Business Corporation Act, pursuant to Section 607.1105, Florida Statutes.

FIRST: The name and jurisdiction of the surviving corporation is:

<u>Name</u>	<u>Jurisdiction</u>	<u>Document Number</u>
ACR TRUCKING AND LEASING, INC. (the "Surviving Corporation")	West Virginia	558938

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SECOND: The name and jurisdiction of the merged corporation is:

<u>Name</u>	<u>Jurisdiction</u>	<u>DOS ID Number</u>
ACR TRUCKING AND LEASING, INC. (the "Merging Corporation")	Florida	P23000011505

THIRD: The merger was approved by each domestic merging corporation in accordance with Section 607.1101(1)(b), Florida Statutes and by the organic law governing the other parties to the merger.

FOURTH: The Surviving Corporation exists before the merger and is not authorized to transact business in Florida.

FIFTH: The Plan of Merger was adopted by the board of directors and the shareholders of the Merging Corporation, and executed in accordance with Section 607.1101 and 607.1103, Florida Statutes, on November 30, 2023.

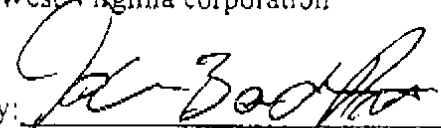
SIXTH: The Plan of Merger was adopted by the board of directors and the shareholders of the Surviving Corporation, in accordance with Article 31E of the West Virginia Code and was executed on November 30, 2023.

SEVENTH: The effective date ("Effective Date") shall be the date of filing.

Signed this 30 day of November 2023, and effective as of the Effective Date.

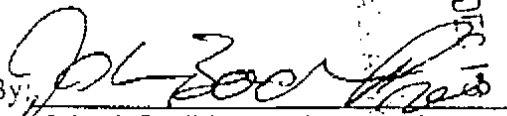
SURVIVING CORPORATION:

ACR TRUCKING AND LEASING, INC.,
a West Virginia corporation

By: 
John Bodkin, President

MERGING CORPORATION:

ACR TRUCKING AND LEASING, INC.,
a Florida corporation

By: 
John J. Bodkin, President

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PLAN OF MERGER

The following plan of merger, which was adopted and approved by each party to the merger in accordance with Section 607.1103, Florida Statutes.

FIRST: The exact name and jurisdiction of the *merging party* is as follows:

<u>Name</u>	<u>Jurisdiction</u>	<u>Entity Type</u>
ACR Trucking and Leasing, Inc.	Florida	corporation

SECOND: The exact name and jurisdiction of the *surviving party* is as follows:

<u>Name</u>	<u>Jurisdiction</u>	<u>Entity Type</u>
ACR Trucking and Leasing, Inc.	West Virginia	corporation

THIRD: The terms and conditions of the merger are as follows:

The merging party shall merge with and into the surviving party. The separate existence of the merging party shall cease. All properties, franchises and rights belonging to the merging party, by virtue of the merger and without further act or deed, shall be deemed to be vested in the surviving party, which shall thenceforth be responsible for all the liabilities and obligations of such corporation.

FOURTH: The manner and basis of converting the interests, shares, obligations or other securities of the merging party into the interests, shares, obligations or other securities of the surviving party, in whole or in part, into cash or other property are as follows:

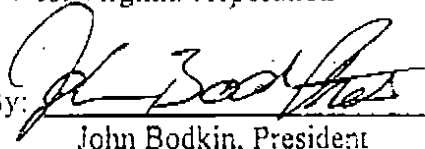
Each stockholder owning a shareholder interest in the merging party shall exchange his, her or its shareholder interest in such merging party for an equal percentage of ownership interest in the surviving party. No cash or other property shall be exchanged in such merger, except as provided in the prior sentence.

FIFTH: The Effective Date of this Plan of Merger shall be November 30, 2023.

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CLERK OF DISTRICT COURT
MIDDLESEX COUNTY, NJ

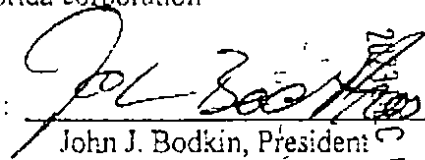
IN WITNESS WHEREOF, the undersigned entities have executed this Plan of Merger as of the date indicated.

ACR TRUCKING AND LEASING, INC.,
a West Virginia corporation

By: 
John Bodkin, President

Date: 12/17/23

ACR TRUCKING AND LEASING, INC., a
Florida corporation

By: 
John J. Bodkin, President

Date: 12/17/23

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