

**Electronic Articles of Incorporation
For**

P23000003237
FILED
January 09, 2023
Sec. Of State
kcostello

CARLSON, NORRIS AND ASSOCIATES, INCORPARATED

The undersigned incorporator, for the purpose of forming a Florida profit corporation, hereby adopts the following Articles of Incorporation:

Article I

The name of the corporation is:

CARLSON, NORRIS AND ASSOCIATES, INCORPARATED

Article II

The principal place of business address:

6903 OLD WHISKEY CREEK DRIVE
FORT MYERS, FLA., . 33919

The mailing address of the corporation is:

6903 OLD WHISKEY CREEK DRIVE
FORT MYERS, FLA., . 33919

Article III

The purpose for which this corporation is organized is:

ANY AND ALL LAWFUL BUSINESS.

Article IV

The number of shares the corporation is authorized to issue is:

100

Article V

The name and Florida street address of the registered agent is:

JOE L NORRIS
6903 OLD WHISKEY CREEK DRIVE
FORT MYERS, FL. 33919

I certify that I am familiar with and accept the responsibilities of registered agent.

Registered Agent Signature: JOE LEE NORRIS

P23000003237
FILED
January 09, 2023
Sec. Of State
kcostello

Article VI

The name and address of the incorporator is:

JOE LEE NORRIS
6903 OLD WHISKEY CREEK DRIVE

FORT MYERS, FLA, 33919

Electronic Signature of Incorporator: J LEE NORRIS

I am the incorporator submitting these Articles of Incorporation and affirm that the facts stated herein are true. I am aware that false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S. I understand the requirement to file an annual report between January 1st and May 1st in the calendar year following formation of this corporation and every year thereafter to maintain "active" status.

Article VII

The initial officer(s) and/or director(s) of the corporation is/are:

Title: P
JOE NORRIS
6903 OLD WHISKEY CREEK DRIVE
FORT MYERS, FL. 33919 UN

Article VIII

The effective date for this corporation shall be:

01/01/2023