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FLORIDA PROFIT/NON PROFIT CORPORATION J. KUBIS, INC.

Certificate of Status	0
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**ARTICLES OF INCORPORATION OF
J. KUBIS, INC.**

In compliance with the requirements of the Florida Business Corporation Act, the undersigned hereby acts as an incorporator in adopting and filing these Articles of Incorporation ("Articles").

ARTICLE I - NAME

The name of the corporation is J. KUBIS, INC. (the "Corporation").

ARTICLE II - PRINCIPAL OFFICE; ADDRESS

The principal office and the mailing address of the Corporation is 1020 LAKE SUMTER LANDING, THE VILLAGES, FLORIDA 32162. ✓

ARTICLE III - PURPOSE

The purpose of the Corporation is to invest in, own, manage, and deal with units in The Villages Health System, LLC, to execute and comply with the Operating Agreement, as amended from time to time, of The Villages Health System, LLC, and to engage in such other business activities that are consistent with the foregoing and otherwise permissible under Florida law

ARTICLE IV - STOCK

The total number of shares of capital stock which the Corporation shall have authority to issue is 100. ✓

ARTICLE V - BOARD OF DIRECTORS

The business and affairs of the Corporation shall be managed by or under the direction of its Board. ✓

ARTICLE VIII - REGISTERED OFFICE AND REGISTERED AGENT

The street address of the Corporation's initial registered office in Florida is 1020 LAKE SUMTER LANDING, THE VILLAGES, FLORIDA 32162, and the name of its initial registered agent is BOB TRINH. ✓

ARTICLE IX - INCORPORATOR

The Corporation has authorized JOSEPH RUGG to act as the incorporator for the Corporation. The incorporator's address is 401 E. JACKSON STREET, SUITE 3100, TAMPA, FLORIDA 33602. ✓

ARTICLE XI - EFFECTIVE DATE

These Articles of Incorporation shall be effective on the date filed.

EXECUTED this 21st day of December, 2022.

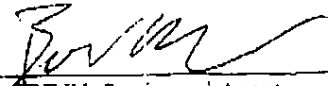


JOSEPH RUGG, Incorporator

ACCEPTANCE OF APPOINTMENT OF REGISTERED AGENT
ACKNOWLEDGMENT OF REGISTERED AGENT

The undersigned, having been named as registered agent for the foregoing corporation at the registered office designated in the Articles of Incorporation, hereby agrees to act in that capacity, and agrees to comply with the provisions of all statutes relative to the proper and complete performance of and obligations under the laws of the State of Florida. The undersigned is familiar with and accepts the obligations of Section 607.0505, Florida Statutes.

EXECUTED this 21st day of December, 2022.



BOB TRINH, Registered Agent

11/21/2022 11:11