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To: Division of Corporations  
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From: Account Name : CORPORATE CREATIONS INTERNATIONAL INC.  
Account Number : 110432003053  
Phone : (561)694-8107  
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FLORIDA PROFIT/NON PROFIT CORPORATION  
ECP PHARMA USA CORP.

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# ARTICLES OF INCORPORATION

## Article I. Name

The name of this Florida Corporation is:  
ECP PHARMA USA CORP.

## Article II. Address

The street address of the Corporation's initial principal office is:  
1110 Brickell Avenue, Suite 804  
Miami, FL 33131

The Corporation's initial mailing address is:  
5805 Blue Lagoon Dr., Ste. 200  
Miami, FL 33126

## Article III. Registered Agent

The name and address of the Corporation's registered agent is:  
Alonso & Garcia, P.A.  
5805 Blue Lagoon Dr., Ste. 200  
Miami, FL 33126

## Article IV. Board of Directors

The name of each member of the Corporation's Board of Directors is:

Nitin Anand  
Gilberto Iragorri

The affairs of the Corporation shall be managed by a Board of Directors consisting of no less than one director. The number of directors may be increased or decreased from time to time in accordance with the Bylaws of the Corporation. The election of directors shall be done in accordance with the Bylaws. The directors shall be protected from personal liability to the fullest extent permitted by applicable law.

Computershare Governance Services Inc.  
d/b/a Corporate Creations International  
801 US Highway 1  
North Palm Beach, FL 33408  
(561) 694-8107

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Article V. Officers. The Corporation's officers are:

President	Nitin Anand
Secretary	Gilberto Irigorri

Article VI. Capital Stock

The Corporation shall have the authority to issue 100 shares of common stock, par value no par value per share.

Article VII. Incorporator

The name and address of the incorporator is:  
Computershare Governance Services Inc.  
801 US Highway 1  
North Palm Beach, FL 33408

Article VIII. Corporate Existence

These Articles of Incorporation shall become effective and the corporate existence will begin on May 18, 2022.

The undersigned incorporator executed these Articles of Incorporation on May 18, 2022.

  
\_\_\_\_\_  
COMPUTERSHARE GOVERNANCE SERVICES INC.

Taide Sanchez, Vice President  
By: Erin Saville, Attorney-in-Fact

Computershare Governance Services Inc.  
d/b/a Corporate Creations International  
801 US Highway 1  
North Palm Beach, FL 33408  
(561) 694-8107

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CERTIFICATE OF DESIGNATION  
REGISTERED AGENT/OFFICE

CORPORATION:


ECP PHARMA USA CORP.

REGISTERED AGENT/OFFICE:

Alonso & Garcia, P.A.  
5805 Blue Lagoon Dr., Ste. 200  
Miami,

FL 33126

I agree to act as registered agent to accept service of process for the corporation named above at the place designated in this Certificate. I agree to comply with the provisions of all statutes relating to the proper and complete performance of the registered agent duties. I am familiar with and accept the obligations of the registered agent position.



ALONSO & GARCIA, P.A.

By: Erin Saville, Attorney-in-Fact

Date: May 18, 2022

Computershare Governance Services Inc.  
d/b/a Corporate Creations International  
801 US Highway 1  
North Palm Beach, FL 33408  
(561) 694-8107

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