Electronic Articles of Incorporation For

P22000036443 FILED April 28, 2022 Sec. Of State dlokeefe

EQUESTRIAN EQUIPMENT MANUFACTURING INC

The undersigned incorporator, for the purpose of forming a Florida profit corporation, hereby adopts the following Articles of Incorporation:

Article I

The name of the corporation is:

EQUESTRIAN EQUIPMENT MANUFACTURING INC

Article II

The principal place of business address:

8032 SAINT JAMES WAY MT. DORA, FL. US 32757

The mailing address of the corporation is:

8032 SAINT JAMES WAY MT. DORA, FL. US 32757

Article III

The purpose for which this corporation is organized is:

TO DEVELOP AND MANUFACTURE EQUESTRIAN TRAINING AND REHABILITATION EQUIPMENT

Article IV

The number of shares the corporation is authorized to issue is: 100

Article V

The name and Florida street address of the registered agent is:

HOLM OOSTVEEN 8032 SAINT JAMES WAY MT. DORA, FL. 32757

I certify that I am familiar with and accept the responsibilities of registered agent.

Registered Agent Signature: HOLM OOSTVEEN

P22000036443 FILED April 28, 2022 Sec. Of State

Article VI

The name and address of the incorporator is:

HOLM OOSTVEEN 8032 SAINT JAMES WAY

MT. DORA, FL 32757

Electronic Signature of Incorporator: HOLM OOSTVEEN

I am the incorporator submitting these Articles of Incorporation and affirm that the facts stated herein are true. I am aware that false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S. I understand the requirement to file an annual report between January 1st and May 1st in the calendar year following formation of this corporation and every year thereafter to maintain "active" status.

Article VII

The initial officer(s) and/or director(s) of the corporation is/are:

Title: P CALIBER MANAGEMENT COMPANY LLC 8032 SAINT JAMES WAY MT. DORA, FL. 32757 UN

Article VIII

The effective date for this corporation shall be:

05/01/2022