

**Electronic Articles of Incorporation
For**

P22000032050
FILED
April 13, 2022
Sec. Of State
lyarbrough

FREDS HOLDINGS CORP

The undersigned incorporator, for the purpose of forming a Florida profit corporation, hereby adopts the following Articles of Incorporation:

Article I

The name of the corporation is:

FREDS HOLDINGS CORP

Article II

The principal place of business address:

14873 HUNTCLIFF PARK WAY
ORLANDO, FL. US 32824

The mailing address of the corporation is:

14873 HUNTCLIFF PARK WAY
ORLANDO, FL. US 32824

Article III

The purpose for which this corporation is organized is:

ANY AND ALL LAWFUL BUSINESS.

Article IV

The number of shares the corporation is authorized to issue is:

1000

Article V

The name and Florida street address of the registered agent is:

SANTOS F CALDERON AGUILAR
14873 HUNTCLIFF PARK WAY
ORLANDO, FL. 32824

I certify that I am familiar with and accept the responsibilities of registered agent.

Registered Agent Signature: SANTOS F CALDERON AGUILAR

Article VI

The name and address of the incorporator is:

SANTOS F CALDERON AGUILAR
14873 HUNTCLIFF PARK WAY

ORLANDO FL 32824

Electronic Signature of Incorporator: SANTOS F CALDERON AGUILAR

I am the incorporator submitting these Articles of Incorporation and affirm that the facts stated herein are true. I am aware that false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S. I understand the requirement to file an annual report between January 1st and May 1st in the calendar year following formation of this corporation and every year thereafter to maintain "active" status.

Article VII

The initial officer(s) and/or director(s) of the corporation is/are:

Title: P
SANTOS F CALDERON AGUILAR
14873 HUNTCLIFF PARK WAY
ORLANDO, FL. 32824 US

Title: VP
MARUJA L HORNA DIONISIO
14873 HUNTCLIFF PARK WAY
ORLANDO, FL. 32824 US

Title: DIR
JEAN F CALDERON HORNA
14873 HUNTCLIFF PARK WAY
ORLANDO, FL. 32824 US

Title: DIR
LURDEZ M CALDERON HORNA
14873 HUNTCLIFF PARK WAY
ORLANDO, FL. 32824 UD

Title: DIR
AMADA J CALDERON HORNA
14873 HUNTCLIFF PARK WAY
ORLANDO, FL. 32824 US

Article VIII

The effective date for this corporation shall be:

04/12/2022