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Florida Department of State
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To:

Division of Corporations
Fax Number : (850)617-6381

From:

Account Name : CORPORATE CREATIONS INTERNATIONAL INC.
Account Number : 110432003053
Phone : (561)694-8107
Fax Number : (561)214-8442

****Enter the email address for this business entity to be used for future annual report mailings. Enter only one email address please.****

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FLORIDA PROFIT/NON PROFIT CORPORATION
R & A SHOESHINE, INC.

Certificate of Status	1
Certified Copy	0
Page Count	04
Estimated Charge	\$78.75

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ARTICLES OF INCORPORATION

Article I. Name

The name of this Florida corporation is:
R & A SHOESHINE, INC.

Article II. Address

The street and mailing address of the Corporation's initial principal office is:
R & A SHOESHINE, INC.
2297 NE 137th St.
North Miami Beach FL 33131

Article III. Registered Agent

The name and address of the Corporation's registered agent is:
Gary Matzner
2800 Ponce de Leon Blvd., Ste. 1100
Coral Gables FL 33134

Article IV. Board of Directors

The name of each member of the Corporation's Board of Directors is:

The affairs of the Corporation shall be managed by a Board of Directors consisting of no less than one director. The number of directors may be increased or decreased from time to time in accordance with the Bylaws of the Corporation. The election of directors shall be done in accordance with the Bylaws. The directors shall be protected from personal liability to the fullest extent permitted by applicable law.

Computershare Governance Services Inc.
801 US Highway 1
North Palm Beach FL 33408
(561) 694-8107

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Article V. Officers. The Corporation's officers are:

President	ROBERT A ABRAHAM
Secretary	
Treasurer	ROBERT A ABRAHAM
Vice President	ROBERT A ABRAHAM

Article VI. Capital Stock

The Corporation shall have the authority to issue 100 shares of common stock, par value \$.01 per share.

Article VII. Incorporator

The name and address of the incorporator is:
Computershare Governance Services Inc.
801 US Highway 1
North Palm Beach FL 33408

Article VIII. Corporate Existence

These Articles of Incorporation shall become effective and the corporate existence will begin on January 11, 2022.

The undersigned incorporator executed these Articles of Incorporation on January 11, 2022.



COMPUTERSHARE GOVERNANCE SERVICES INC.

Ryan P. Mulligan, Vice President

By: Ashley Goldsmith, Attorney-in-Fact

Computershare Governance Services Inc.
801 US Highway 1
North Palm Beach FL 33408
(561) 694-8107

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**CERTIFICATE OF DESIGNATION
REGISTERED AGENT/OFFICE**

CORPORATION:

R & A SHOESHINE, INC.

REGISTERED AGENT/OFFICE:

**Gary Matzner
2800 Ponce de Leon Blvd., Ste. 1100
Coral Gables**

FL 33134

I agree to act as registered agent to accept service of process for the corporation named above at the place designated in this Certificate. I agree to comply with the provisions of all statutes relating to the proper and complete performance of the registered agent duties. I am familiar with and accept the obligations of the registered agent position.



GARY MATZNER

By: Ashley Goldsmith, Attorney-in-Fact

Date: January 11, 2022

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