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From:

Account Name : SHUTTS & BOWEN, LLP
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FLORIDA PROFIT/NON PROFIT CORPORATION

Russom's Marine Ocala, Inc.

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**ARTICLES OF INCORPORATION
FOR
RUSSOM'S MARINE OCALA, INC.**

ARTICLE I - NAME

The name of the corporation (the "Corporation") is:

RUSSOM'S MARINE OCALA, INC.

ARTICLE II - ADDRESS

The mailing address and the street address of the principal office of the Corporation is:

655 Northeastern Boulevard
Montgomery, Alabama 36117

ARTICLE III - SHARES

The total number of shares that the Corporation is authorized to issue and have outstanding at any time is 100,000, all of which shall be common stock with a par value of \$0.01 per share.

ARTICLE IV - INITIAL REGISTERED OFFICE AND AGENT

The name and Florida street address of the initial registered agent of the Corporation are:

Corporation Company of Miami
200 S. Biscayne Boulevard, Suite 4100 (PWJ)
Miami, FL 33131

ARTICLE V - INITIAL DIRECTOR

The name and address of the initial director of the Corporation are:

Joshua A. Russom
655 Northeastern Boulevard
Montgomery, Alabama 36117

ARTICLE VI - INDEMNIFICATION

The Corporation shall indemnify any Officer or Director, or any former Officer or Director, to the full extent permitted by law.

ARTICLE VII - INCORPORATOR

The name and street address of the Corporation's incorporator are:

Paul W. Jezierny, Esq.
200 S. Biscayne Boulevard, Suite 4100
Miami, Florida 33131

[SIGNATURES BEGIN ON FOLLOWING PAGE]

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IN WITNESS WHEREOF, the undersigned has signed these Articles of Incorporation this 6th day of December, 2021.



Name: Paul W. Jeciemy, Esq.
Title: Incorporator

(I submit this document and affirm that the facts stated herein are true. I am aware that any false information submitted in a document to the Florida Department of State constitutes a third degree felony as provided for in Section 817.155, Florida Statutes.)

[SIGNATURES CONTINUE ON FOLLOWING PAGE]

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ACCEPTANCE BY REGISTERED AGENT

Having been named to accept service of process for the above-stated corporation at the address designated in these Articles of Incorporation, the undersigned corporation agrees to act in this capacity, and further agrees to comply with the provisions of all statutes relative to the proper and complete performance of its duties and is familiar with and accepts the obligations of the position as registered agent, as provided for in Chapter 607, Florida Statutes.

Date: December 6, 2021

CORPORATION COMPANY OF MIAMI

By: _____

Name: Alfred Smith, Esq.

Title: President

S
TALLMASSER, P.C.

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