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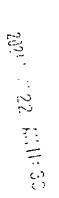
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COVER LETTER

To: Charter Section

Division of Corporation

Subject: Roadway Recovery Solutions, Inc.

(Name of Resulting Florida Profit Corporation)

The enclosed Certificate of Conversion, Articles of Incorporation, and fees are submitted to Convert an "Other Business Entity" into a "Florida Profit Corporation" in accordance with s. 607.11933 & 607.0202, F.S.

Please return all correspondence concerning this matter to:

Jenni Johnson Alron Corps, Inc. 3990 Minton Road W Melbourne, FL 32904 321-951-7626

Enclosed is a check for the following

X \$105.00 Filing Fees

____ \$113.75 Filing Fees & Certificate

____ \$113.75 Filing Fees & Certified Copy

____ \$122.50 Filing Fees, Certified Copy & Certificate of Status

MAILING ADDRESS: New Filings Section Division of Corporations P.O. Box 6327 Tallahassee, FL 32314

<u>For</u> "Other Business Entity" <u>Into</u> Florida Profit Corporation

This Certificate of Conversion and attached Articles of Incorporation are submitted to convert the following "Other Business Entity" into a Florida Profit Corporation in accordance with S. 607.11933, Florida Statutes.

- 1. The name of the "Other Business Entity" immediately prior to filing this Certificate of Conversion is: Roadway Recovery Solutions LLC
- 2. The "Other Business Entity" is a: Limited Liability Company (enter entity type. Example: limited liability company, limited partnership, general partnership, common law, or business trust, etc.)

First organized, formed or incorporated under the laws of: Florida on March 1, 2020. (enter state, or if a non-US entity, the name of the country and enter the date "Other Business Entity" was first organized, formed or incorporated)

- 3. If the jurisdiction of the "Other Business Entity" was changed, the state or country under the laws of which it is now organized, formed or incorporated: ______
- 4. The name of the Florida Profit Corporation as set forth in the attached Articles of Incorporation: Roadway Recovery Solutions, Inc.
- 5. If not effective on the date of filing, enter the effective date: Upon Filing

(the effective date cannot be prior to nor more than 90 days after the date this document is filed by the Florida Department of State.)

Note: If the date inserted in this block does not meet the applicable statutory filing requirements, this date will not be listed as the document's effective date on the Department of State's records.

Signed: November 16, 2021

Required Signature for Florida Profit Corporation

	COST. 1 TO THE COST
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Required Signature(s) on behalf of Other I	
ignature(s)]. Signature:	is l'
signature:	2013
Printed Name: Lauren Kowalski	Title: Managing-Member
Signature:	
Printed Name:	
Signature:	
Printed Name:	
Signature:	
Printed Name:	
Signature:	
Printed Name:	Title:
lf Florida General Partnership or Limited Liabilit	y Partnership:
Signature of one General Partner.	

Signature of ALL General Partners.

If Florida Limited Liability Company:

Signature of Member or Authorized Representative.

All others:

Signature an authorized person.

ARTICLES OF INCORPORATION

<u>OF</u>

Roadway Recovery Solutions, Inc.

FEIN: 84-4764110

The undersigned Incorporators, for the purpose of forming a corporation under the Florida General Corporation Act, hereby adopts the Following Articles of Incorporation.

ARTICLE I: NAME

The name of the corporation shall be:

Roadway Recovery Solutions, Inc.

ARTICLE II: PRINCIPAL OFFICE

The principal place of business of this corporation shall be:

1571 Shamrock Avenue SE Palm Bay, Florida 32909

ARTICLE III: NATURE OF BUSINESS - PURPOSE

This corporation may engage in or transact any or all lawful activities or business permitted under the laws of the United States, the State of Florida, or any other state, country, territory or nation.

ARTICLE IV: CAPITAL STOCK

The aggregate number of shares of stock and its par value that this corporation is authorized to have outstanding at any one time is One Thousand (1,000) shares of common stock at \$1.00 par value per share.

ARTICLE V: TERM OF EXISTENCE

This corporation is to exist perpetually, commencing upon filing and acknowledgment hereof as provided by Florida State Statute 607.0203.

ARTICLE VI: PREEMPTIVE RIGHTS

Every shareholder, upon the sale for cash of any new stock of this corporation of the same kind, class or series as that which he already holds, shall have the right to purchase his pro rata share

thereof (as nearly as may be done without issuance of fractional shares) at the price at which it is offered to others.

ARTICLE VII: VOTING RIGHTS

Except as otherwise provided by law, the entire voting power for the election of directors, and for all other purposes, shall be vested exclusively in the holders of the outstanding common shares

ARTICLE VIII: OFFICERS AND DIRECTORS

The names and street addresses of the initial officer(s) and director(s), if any, who shall hold office the first year of the corporation's existence or until their successors are elected, is/are:

Lauren Kowalski – DPTS 1571 Shamrock Avenue SE Palm Bay, FL 32909

ARTICLE IX: INCORPORATOR

The name and street address of the Incorporator to these Articles of Incorporation is:

Lauren Kowalski 1571 Shamrock Avenue SE Palm Bay, FL 32909

ARTICLE X: BYLAWS

The power to adopt, alter, amend or repeal Bylaws shall be vested in the Board of Directors and the Shareholders.

ARTICLE XI: APPROVAL OF SHAREHOLDERS REQUIRED FOR MERGER

The approval of the shareholders of this corporation to any plan of merger shall be required in every case, whether or not law requires such approval.

ARTICLE XII: COMPENSATION OF DIRECTORS

The shareholders of this corporation shall have the exclusive authority to fix the compensation of the directors of this corporation.

ARTICLE XIII: INDEMNIFICATION

The corporation shall, to the fullest extent permitted by Florida Statute Section 607.0850, as the same may be amended and supplemented, indemnify any and all persons whom it shall have power to indemnify under said section from and against any and all of the expenses, liabilities or other

matters referred to in or covered by said section, and the indemnification provided for herein shall not be deemed exclusive of any other rights to which those indemnified may be entitled under any Bylaw, agreement, vote of stockholders or disinterested directors or otherwise, both as to action in his official capacity and as to action in another capacity while holding such office, and shall continue as to a person who has ceased to be a director, officer, employee or agent and shall inure to the benefit of the heirs, executors and administrators of such a person.

ARTICLE XIV: AMENDMENT

This corporation reserves the right to amend or repeal any provisions contained in these Articles of Incorporation or any amendment hereto, and any right conferred upon the shareholders is subject to this reservation.

ARTICLE XV: I.R.C. SECTION 1244 STOCK

It is the intent of the Incorporator(s) to qualify the shares issued hereunder as 'Section 1244 Stock" pursuant to Section 1244 of the Internal Revenue Code of 1986.

ARTICLE XVI: "S" CORPORATION ELECTION

It is the intent of the Incorporator(s) to file the appropriate Sub-Chapter S Corporation Internal Revenue Code Election (IRS Form 2553) at the organizational Meeting hereof.

IN WITNESS WHEREOF, the undersigned Incorporator has executed these Articles of Incorporation on November 16, 2021.

Lauren Kowalski, Incorporator

I am the Incorporator submitting these Articles of Incorporation and affirm that the facts stated herein are true. I am aware that false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S. I understand the requirement to file an annual report between January 1st and May 1st in the calendar year following formation of this corporation and every year thereafter to maintain "active" status.

CERTIFICATE DESIGNATING PLACE OF BUSINESS OR DOMICILE FOR THE SERVICE OF PROCESS WITHIN THIS STATE, NAMING AGENT UPON WHOM PROCESS MAY BE SERVED

Pursuant to the provisions of Section 607.0501 and 617.0501. Florida Statutes, the undersigned corporation, organized under the laws of the State of Florida, submits the following statement in designating the registered office/registered agent, in the State of Florida.

1. The name of the corporation is:

Roadway Recovery Solutions, Inc.

2. The name and address of the registered agent and office is:

Lauren Kowalski 1571 Shamrock Avenue SE Palm Bay, FL 32909 29.1 122 GHB 30

ACKNOWLEDGMENT

HAVING BEEN NAMED TO ACCEPT SERVICE OF PROCESS FOR THE ABOVE STATED CORPORATION, AT THE PLACE DESIGNATED IN THIS CERTIFICATE. I HEREBY AGREE TO ACT IN THIS CAPACITY. I FURTHER AGREE TO COMPLY WITH THE PROVISIONS OF ALL STATUTES RELATIVE TO THE PROPER AND COMPLETE PERFORMANCE OF MY DUTIES, AND I AM FAMILIAR WITH AND ACCEPT THE OBLIGATIONS OF MY POSITION AS REGISTERED AGENT.

Lauren Kowalski, Registered Agent