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**To:**

Division of Corporations  
Fax Number : (850)617-6381

**From:**

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**FLORIDA PROFIT/NON PROFIT CORPORATION  
KCS-FLA HOLDINGS, INC.**

|                       |         |
|-----------------------|---------|
| Certificate of Status | 0       |
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**ARTICLES OF INCORPORATION**  
**OF**  
**KCS-FLA HOLDINGS, INC.**

1. **NAME.** The name of this corporation is KCS-FLA HOLDINGS, INC.
2. **PURPOSE.** The purpose for which the corporation is organized is:

The transaction of any and all lawful business for which a corporation may be incorporated under the Florida General Corporation Act; except that it is not to conduct a banking, safe deposit, trust, insurance, surety, express, railroad, canal, telegraph, telephone or cemetery company or a building and loan association, mutual fire insurance association, co-operative association, fraternal benefit society, state fair or exposition.

3. **CAPITAL STOCK.** The aggregate number of shares of stock which the corporation shall have authority to issue is 1,000 and each share shall be of the par value of \$1.

4. **DURATION.** The corporation shall have a perpetual existence and its existence shall commence on the date of the execution and acknowledgment of these Article of Incorporation.

5. **INITIAL REGISTERED OFFICE AND AGENT.** The street address of the initial registered office of the corporation is 1220 1<sup>st</sup> Street West, Bradenton, Florida 34208, and the name of the initial registered agent of the corporation at that address is Dave Kash. The principal business address of the corporation is 1220 1st Street West, Bradenton, Florida 34208.

6. **NUMBER OF DIRECTORS.** The corporation shall have four directors initially. The number of directors may be increased or diminished from time to time, by by-laws by the stockholders, but shall never be less than one.

7. **INITIAL DIRECTORS.** The name and street address of each member of the initial Board of Directors, who shall hold office until the first annual stockholders' meeting or until a successor has been elected and qualified is:

| <u>Name</u>  | <u>Address</u>  |
|--------------|---|
| Dave Kash    | 1220 1st Street West, Bradenton, Florida 34208        |
| Rachel Kash  | 1220 1st Street West, Bradenton, Florida 34208        |
| Josh Kash    | 6447 Royal Tern Circle, Lakewood Ranch, Florida 34202 |
| Whitney Kash | 6447 Royal Tern Circle, Lakewood Ranch, Florida 34202 |

8. **INCORPORATOR.** The name and address of the incorporator is:

Dave Kash  
1220 1<sup>st</sup> Street West  
Bradenton, Florida 34208

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9. AMENDMENTS. These Articles of Incorporation may be amended in the manner provided by law. Every amendment shall be approved by the Board of Directors, proposed by them to the stockholders, and approved at a stockholders' meeting by the owners of a majority of the stock entitled to vote thereon; unless all the directors and all the stockholders sign a written statement manifesting their intention that a certain amendment of these Articles of Incorporation be made.

10. INITIAL OFFICERS. The names of the officers of the corporation, who shall hold office until the first meeting of the Directors following the first annual stockholders' meeting or until their successors have been elected and qualified, are as follows:

President - Dave Kash  
Vice-President-Josh Kash  
Secretary - Rachel Kash  
Treasurer - Whitney Kash

11. RESTRICTIONS ON TRANSFER OF STOCK. No share of the stock of the corporation may be sold or transferred, except by death, without giving the other stockholders of the corporation sixty (60) days notice in writing of their option to purchase such stock at such price and on such terms as may be offered by other parties and acceptable to the stockholder desiring to sell. Such option shall inure to the benefit of the other stockholders (who desire to accept same) pro rata.

IN WITNESS WHEREOF, the undersigned subscriber has executed these Articles of Incorporation on November 11, 2021.

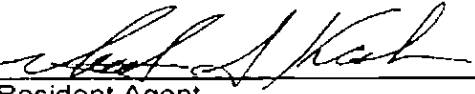
  
\_\_\_\_\_  
Dave Kash

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ACCEPTANCE OF DESIGNATION OF RESIDENT AGENT

I hereby accept the designation as resident agent of the above corporation and agree to comply with the provisions of Fla. Stat. §48.091 relative to keeping open a location for the service of process.

  
\_\_\_\_\_  
Resident Agent

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