

**Electronic Articles of Incorporation
For**

P21000082050
FILED
September 16, 2021
Sec. Of State
koriley

FLEETSHIELD INSURANCE COMPANY A RISK RETENTION GROUP,
INC

The undersigned incorporator, for the purpose of forming a Florida
profit corporation, hereby adopts the following Articles of Incorporation:

Article I

The name of the corporation is:

FLEETSHIELD INSURANCE COMPANY A RISK RETENTION GROUP,
INC

Article II

The principal place of business address:

6752 ROCK SPRINGS ROAD
STE 310
WILMINGTON, NC. US 28405

The mailing address of the corporation is:

1202 MAIN ST
STE 200
COLUMBIA, SC. US 29201

Article III

The purpose for which this corporation is organized is:

ANY AND ALL LAWFUL BUSINESS.

Article IV

The number of shares the corporation is authorized to issue is:

100,000,000

Article V

The name and Florida street address of the registered agent is:

BILL HAVRE
7901 4TH ST N
STE 300
ST PETERSBURG, FL. 33702

I certify that I am familiar with and accept the responsibilities of
registered agent.

Registered Agent Signature: BILL HAVRE

Article VI

The name and address of the incorporator is:

CAMERON D GILBERT
1202 MAIN ST
STE 200
COLUMBIA, SC 29201

Electronic Signature of Incorporator: CAMERON D GILBERT

I am the incorporator submitting these Articles of Incorporation and affirm that the facts stated herein are true. I am aware that false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S. I understand the requirement to file an annual report between January 1st and May 1st in the calendar year following formation of this corporation and every year thereafter to maintain "active" status.

Article VII

The initial officer(s) and/or director(s) of the corporation is/are:

Title: P
CARL NIEDBALA
122 WEST 26TH, 2ND FLOOR
NEW YORK, NY. 10001 US

Title: VP
JEFF HIRSCH
122 WEST 26TH, 2ND FLOOR
NEW YORK, NY. 10001 US

Title: ID
NICHOLAS HERBACH
6752 ROCK SPRING ROAD, STE 310
WILMINGTON, NC. 28405 US

Title: ID
MICHAEL ROGERS
3 COACHMANS COURT
OLD WESTBURY, NY. 11568 US

Title: RD
LINDA SASSOON
6752 ROCK SPRING ROAD, STE 310
WILMINGTON, NC. 28405 US

Article VIII

The effective date for this corporation shall be:

09/14/2021