

**Electronic Articles of Incorporation
For**

P21000076969
FILED
August 27, 2021
Sec. Of State
smharris

ZARLING CONSULTING SERVICES INC

The undersigned incorporator, for the purpose of forming a Florida profit corporation, hereby adopts the following Articles of Incorporation:

Article I

The name of the corporation is:

ZARLING CONSULTING SERVICES INC

Article II

The principal place of business address:

16181 CROWN ARBOR WAY
FORT MYERS, FL. 33908

The mailing address of the corporation is:

16181 CROWN ARBOR WAY
FORT MYERS, FL. 33908

Article III

The purpose for which this corporation is organized is:

ANY AND ALL LAWFUL BUSINESS.

Article IV

The number of shares the corporation is authorized to issue is:

100

Article V

The name and Florida street address of the registered agent is:

KENNETH ZARLING
16181 CROWN ARBOR WAY
FORT MYERS, FL. 33908

I certify that I am familiar with and accept the responsibilities of registered agent.

Registered Agent Signature: KENNETH ZARLING

P21000076969
FILED
August 27, 2021
Sec. Of State
smharris

Article VI

The name and address of the incorporator is:

KENNETH ZARLING
16181 CROWN ARBOR WAY

FORT MYERS, FL 33908

Electronic Signature of Incorporator: KENNETH ZARLING

I am the incorporator submitting these Articles of Incorporation and affirm that the facts stated herein are true. I am aware that false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S. I understand the requirement to file an annual report between January 1st and May 1st in the calendar year following formation of this corporation and every year thereafter to maintain "active" status.

Article VII

The initial officer(s) and/or director(s) of the corporation is/are:

Title: P
KENNETH ZARLING
16181 CROWN ARBOR WAY
FORT MYERS, FL. 33908

Article VIII

The effective date for this corporation shall be:

08/27/2021