

**Electronic Articles of Incorporation  
For**

P21000066519  
FILED  
July 21, 2021  
Sec. Of State  
smharris

FCR RESEARCH, INC.

The undersigned incorporator, for the purpose of forming a Florida profit corporation, hereby adopts the following Articles of Incorporation:

**Article I**

The name of the corporation is:

FCR RESEARCH, INC.

**Article II**

The principal place of business address:

15416 N FLORIDA AVENUE  
TAMPA, FL. 33613

The mailing address of the corporation is:

15416 N FLORIDA AVENUE  
TAMPA, FL. 33613

**Article III**

The purpose for which this corporation is organized is:

ANY AND ALL LAWFUL BUSINESS.

**Article IV**

The number of shares the corporation is authorized to issue is:

1,000 COMMON SHARES PAR VALUE \$0.01

**Article V**

The name and Florida street address of the registered agent is:

SETH FORMAN MD  
15416 N FLORIDA AVENUE  
TAMPA, FL. 33613

I certify that I am familiar with and accept the responsibilities of registered agent.

Registered Agent Signature: /S/ SETH FORMAN, MD

## Article VI

The name and address of the incorporator is:

CATHY REN  
MCDERMOTT WILL & EMERY LLP 500 N. CAPITOL STREET, NW  
WASHINGTON, DC 20001

Electronic Signature of Incorporator: /S/ CATHY REN

I am the incorporator submitting these Articles of Incorporation and affirm that the facts stated herein are true. I am aware that false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S. I understand the requirement to file an annual report between January 1st and May 1st in the calendar year following formation of this corporation and every year thereafter to maintain "active" status.

## Article VII

The initial officer(s) and/or director(s) of the corporation is/are:

Title: D  
SETH FORMAN MD  
15416 N FLORIDA AVENUE  
TAMPA, FL. 33613

Title: P  
SETH FORMAN MD  
15416 N FLORIDA AVENUE  
TAPA, FL. 33613

Title: SEC  
SETH FORMAN MD  
15416 N FLORIDA AVENUE  
TAMPA, FL. 33613

Title: TREA  
SETH FORMAN MD  
15416 N FLORIDA AVENUE  
TAMPA, FL. 33613

## Article VIII

The effective date for this corporation shall be:

07/21/2021