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	Division of Corporations	F- 5	
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From:	Account Name : CORPORATE CREATIONS INTERNATIONAL INC.	3-) T
	Account Number: 110432003053		٠,
	Phone : (561)694-8107	.,	رن درن درن
	Fax Number : (561)214-8442	4 **	10
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ARTICLES OF INCORPORATION OF ESM DEV CORP

The undersigned Incorporator, for the purpose of forming a Florida profit corporation, hereby adopts the following Articles of Incorporation:

ARTICLE I: NAME

The name of the corporation is ESM Dev Corp.

ARTICLE II: PRINCIPAL OFFICE

The principal place of business of the corporation is located at 328 Paragon Way, Castle Rock, Colorado 80108.

The mailing address of the corporation is 328 Paragon Way, Castle Rock, Colorado 80108.

ARTICLE III: PURPOSE

The purpose for which the corporation is organized is to engage in any lawful act or activity for which corporations may be organized under the Florida Business Corporation Act.

ARTICLE IV: SHARES

The number of shares the corporation is authorized to issue is One Million (1,000,000) shares of common stock, \$.001 par value per share.

ARTICLE V: INITIAL OFFICERS AND DIRECTORS

The names and addresses of the initial directors and officers of the corporation are:

<u>Name</u>	<u>Title</u>	<u>Address</u>
Evan R. Kelly	Director, President	155 Sheldon Avenue Pittsburgh, PA 15220
Robert E. Jordan	Director, Chief Executive Officer	2110 River Reach Drive Naples FL 34104
John J. Kubiak III	Director, Vice President, Chief Financial Officer and Treasurer	972 Saint Lyonn Cts Marietta GA 30068

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ARTICLE VI: REGISTERED AGENT

The name and Florida street address of the corporation's registered agent is:

Name Address

Paracorp Incorporated 155 Office Plaza Drive, 1st Floor

Tallahassee, FL 32301

ARTICLE VII: INCORPORATOR

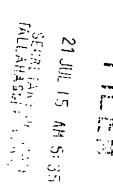
The name and address of the Incorporator is:

Name Address

John J. Kubiak III 972 Saint Lyonn Cts Marietta GA 30068

I am the Incorporator submitting these Articles of Incorporation and affirm that the facts stated herein are true. I am aware that the false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S.

——DocuSigned by:	
John Lubiak	July 15, 2021
BCDRTOCHOTELS4	7017 LJ, 2021
Signature of Incorporator	Date



STATE OF FLORIDA

REGISTERED AGENT CONSENT FORM

DATE: 07/15/2021

ENTITY NAME: ESM Dev Corp.

REGISTERED AGENT NAME AND ADDRESS:

Paracorp Incorporated 155 Office Plaza Drive, 1st Floor Tallahassee, FL 32301

Paracorp Incorporated, having been designated to act as Statutory Agent, hereby consents to act in the capacity for the above-referenced entity until removed or resignation is submitted in accordance with the Florida Revised Statues.

Leticia Herrera, Assistant Secretary

Paracorp Incorporated

