

**Electronic Articles of Incorporation
For**

P21000064378
FILED
July 14, 2021
Sec. Of State
smharris

ROYALTY CONSULTING & MANAGEMENT INCORPORATED

The undersigned incorporator, for the purpose of forming a Florida profit corporation, hereby adopts the following Articles of Incorporation:

Article I

The name of the corporation is:

ROYALTY CONSULTING & MANAGEMENT INCORPORATED

Article II

The principal place of business address:

582 WILLOW WALK PLACE
SAINT AUGUSTINE, FL. UN 32086

The mailing address of the corporation is:

582 WILLOW WALK PLACE
SAINT AUGUSTINE, FL. UN 32086

Article III

The purpose for which this corporation is organized is:

ANY AND ALL LAWFUL BUSINESS.

Article IV

The number of shares the corporation is authorized to issue is:

100

Article V

The name and Florida street address of the registered agent is:

NORSALUS R JACKSON
582 WILLOW WALK PLACE
SAINT AUGUSTINE, FL. 32086

I certify that I am familiar with and accept the responsibilities of registered agent.

Registered Agent Signature: NORSALUS ROYAL JACKSON

Article VI

The name and address of the incorporator is:

NORSALUS ROYAL JACKSON
582 WILLOW WALK PLACE

SAINT AUGUSTINE

Electronic Signature of Incorporator: NORSALUS ROYAL JACKSON

I am the incorporator submitting these Articles of Incorporation and affirm that the facts stated herein are true. I am aware that false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S. I understand the requirement to file an annual report between January 1st and May 1st in the calendar year following formation of this corporation and every year thereafter to maintain "active" status.

Article VII

The initial officer(s) and/or director(s) of the corporation is/are:

Title: CEO
NORSALUS R JACKSON
582 WILLOW WALK PLACE
SAINT AUGUSTINE, FL. 32086 UN

Title: P
NORSALUS JACKSON
582 WILLOW WALK PLACE
SAINT AUGUSTINE, FL. 32086 UN

Article VIII

The effective date for this corporation shall be:

07/10/2021