Electronic Articles of Incorporation For

P21000050508 FILED May 27, 2021 Sec. Of State tscott

ROYAL OAK MANAGEMENT INC.

The undersigned incorporator, for the purpose of forming a Florida profit corporation, hereby adopts the following Articles of Incorporation:

Article I

The name of the corporation is:

ROYAL OAK MANAGEMENT INC.

Article II

The principal place of business address:

1268 N. HAMBLETONIAN DR HERNANDO, FL. US 34442

The mailing address of the corporation is:

1268 N. HAMBLETONIAN DR HERNANDO, FL. US 34442

Article III

The purpose for which this corporation is organized is: ANY AND ALL LAWFUL BUSINESS.

Article IV

The number of shares the corporation is authorized to issue is: 1000

Article V

The name and Florida street address of the registered agent is:

FRANK F OWEN ESQ. 1091 IBIS AVENUE MIAMI SPRINGS, FL. 33166

I certify that I am familiar with and accept the responsibilities of registered agent.

Registered Agent Signature: FRANK FOWEN

Article VI

The name and address of the incorporator is:

FRANK FOWEN 1091 IBIS AVE

MIAMI SPRINGS FL 33166

Electronic Signature of Incorporator: FRANK FOWEN

I am the incorporator submitting these Articles of Incorporation and affirm that the facts stated herein are true. I am aware that false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S. I understand the requirement to file an annual report between January 1st and May 1st in the calendar year following formation of this corporation and every year thereafter to maintain "active" status.

Article VII

The initial officer(s) and/or director(s) of the corporation is/are:

Title: P MICHAEL SANTOS 1268 N. HAMBLETONIAN DR. HERNANDO, FL. 34442 US P21000050508 FILED May 27, 2021 Sec. Of State tscott