Electronic Articles of Incorporation For

P21000038909 FILED April 22, 2021 Sec. Of State dlokeefe

ARTHUR D. KALMAN, D.O., PA

The undersigned incorporator, for the purpose of forming a Florida profit corporation, hereby adopts the following Articles of Incorporation:

Article I

The name of the corporation is: ARTHUR D. KALMAN, D.O., PA

Article II

The principal place of business address:

1101 OFFICE WOODS DRIVE PENSACOLA, FL. US 32504

The mailing address of the corporation is:

1333 COLLEGE PARKWAY #1049 GULF BREEZE, FL. US 32563

Article III

The purpose for which this corporation is organized is:

MEDICAL DIRECTOR OF INPATIENT REHABILITATION FACILITY

Article IV

The number of shares the corporation is authorized to issue is: 100

Article V

The name and Florida street address of the registered agent is:

ARTHUR D KALMAN 1333 COLLEGE PARKWAY #1049 PENSACOLA, FL, FL. 32563

I certify that I am familiar with and accept the responsibilities of registered agent.

Registered Agent Signature: ARTHUR D KALMAN

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Article VI

The name and address of the incorporator is:

ARTHUR D. KALMAN 1333 COLLEGE PARKWAY #1049 GULF BREEZE, FL 32563

Electronic Signature of Incorporator: ARTHUR D. KALMAN

I am the incorporator submitting these Articles of Incorporation and affirm that the facts stated herein are true. I am aware that false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S. I understand the requirement to file an annual report between January 1st and May 1st in the calendar year following formation of this corporation and every year thereafter to maintain "active" status.

Article VII

The initial officer(s) and/or director(s) of the corporation is/are:

Title: P ARTHUR D KALMAN 1333 COLLEGE PARKWAY, #1049 GULF BREEZE, FL. 32563 US

Article VIII

The effective date for this corporation shall be:

04/22/2021