

**Electronic Articles of Incorporation
For**

P21000037910
FILED
April 20, 2021
Sec. Of State
tscott

HORIZON AIR FINANCE CORP.

The undersigned incorporator, for the purpose of forming a Florida profit corporation, hereby adopts the following Articles of Incorporation:

Article I

The name of the corporation is:

HORIZON AIR FINANCE CORP.

Article II

The principal place of business address:

5323 120TH AVE. E
PARRISH, FL. US 34219

The mailing address of the corporation is:

5323 120TH AVE. E
PARRISH, FL. US 34219

Article III

The purpose for which this corporation is organized is:

ANY AND ALL LAWFUL BUSINESS.

Article IV

The number of shares the corporation is authorized to issue is:

100

Article V

The name and Florida street address of the registered agent is:

UNITED STATES CORPORATION AGENTS, INC.
5575 S. SEMORAN BLVD.
36
ORLANDO, FL. 32822

I certify that I am familiar with and accept the responsibilities of registered agent.

Registered Agent Signature: CHEYENNE MOSELEY, US CORP. AGENTS

Article VI

The name and address of the incorporator is:

CHEYENNE MOSELEY
101 N. BRAND BLVD.
11TH FLOOR
GLENDALE, CA91203

Electronic Signature of Incorporator: CHEYENNE MOSELEY, LEGALZOOM.COM, INC.

I am the incorporator submitting these Articles of Incorporation and affirm that the facts stated herein are true. I am aware that false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S. I understand the requirement to file an annual report between January 1st and May 1st in the calendar year following formation of this corporation and every year thereafter to maintain "active" status.

Article VII

The initial officer(s) and/or director(s) of the corporation is/are:

Title: P, D
ROBERT SPAR
5323 120TH AVE. E
PARRISH, FL. 34219 US

Title: T
BEVERLY SPAR
5323 120TH AVE. E
PARRISH, FL. 34219 US

Title: S
JEFFREY SPAR
5323 120TH AVE. E
PARRISH, FL. 34219 US