Electronic Articles of Incorporation For

P21000031848 FILED March 31, 2021 Sec. Of State Iskervin

TBM ASSOCIATES, INC.

The undersigned incorporator, for the purpose of forming a Florida profit corporation, hereby adopts the following Articles of Incorporation:

Article I

The name of the corporation is:

TBM ASSOCIATES, INC.

Article II

The principal place of business address:

169 E. FLAGLER STREET SUITE 901 MIAMI, FL. US 33131

The mailing address of the corporation is:

169 E. FLAGLER STREET SUITE 901 MIAMI, FL. US 33131

Article III

The purpose for which this corporation is organized is: ANY AND ALL LAWFUL BUSINESS.

Article IV

The number of shares the corporation is authorized to issue is: 100

Article V

The name and Florida street address of the registered agent is:

TELIAS & COMPANY, INC. 2799 NW 2ND AVENUE SUITE 107 BOCA RATON, FL. 33431

I certify that I am familiar with and accept the responsibilities of registered agent.

Registered Agent Signature: CARL TELIAS

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Article VI

The name and address of the incorporator is:

CARL S TELIAS 2799 NW 2ND AVENUE SUITE 107 BOCA RATON, FLORIDA 33431

Electronic Signature of Incorporator: CARL TELIAS

I am the incorporator submitting these Articles of Incorporation and affirm that the facts stated herein are true. I am aware that false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S. I understand the requirement to file an annual report between January 1st and May 1st in the calendar year following formation of this corporation and every year thereafter to maintain "active" status.

Article VII

The initial officer(s) and/or director(s) of the corporation is/are:

Title: P AGOP TARSINIAN 169 E. FLAGLER STREET MIAMI, FL. 33131 US

Title: VP HARRY E MANNIL 2629 LINCOLN AVENUE MIAMI, FL. 33133 US

Title: S MYRIAM BARROS 169 E. FLAGLER STREET MIAMI, FL. 33131 US

Article VIII

The effective date for this corporation shall be:

03/31/2021