Electronic Articles of Incorporation For

P21000009619 FILED January 25, 2021 Sec. Of State Iskervin

THE SAVARA COMPANY

The undersigned incorporator, for the purpose of forming a Florida profit corporation, hereby adopts the following Articles of Incorporation:

Article I

The name of the corporation is:

THE SAVARA COMPANY

Article II

The principal place of business address:

1005 EATON STREET KEY WEST, FL.

The mailing address of the corporation is:

1005 EATON STREET KEY WEST, FL. 33040

Article III

The purpose for which this corporation is organized is:

ANY AND ALL LAWFUL BUSINESS.

Article IV

The number of shares the corporation is authorized to issue is: 420

Article V

The name and Florida street address of the registered agent is:

SAVARA HASTINGS 1005 EATON STREET KEY WEST, FL. 33040

I certify that I am familiar with and accept the responsibilities of registered agent.

Registered Agent Signature: SAVARA HASTINGS

Article VI

The name and address of the incorporator is:

SAVARA HASTINGS 1005 EATON STREET

KEY WEST, FL 33040

Electronic Signature of Incorporator: SAVARA HASTINGS

I am the incorporator submitting these Articles of Incorporation and affirm that the facts stated herein are true. I am aware that false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S. I understand the requirement to file an annual report between January 1st and May 1st in the calendar year following formation of this corporation and every year thereafter to maintain "active" status.

Article VII

The initial officer(s) and/or director(s) of the corporation is/are:

Title: P SAVARA HASTINGS 1005 EATON STREET KEY WEST, FL. 33040

Title: VP SAVARA HASTINGS 1005 EATON STREET KEY WEST, FL. 33040

Article VIII

The effective date for this corporation shall be:

01/20/2021

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