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ATTORNEYS AND COUNSELORS AT LAW

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ADAM L. HEIDEN
ATTORNEY AT LAW
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January 6, 2021

VIA UPS OVERNIGHT

Department of State
Division of Corporations
2415 North Monroe Street
Suite 810
Tallahassee, Florida 32303

Re: Nephrology Associates, P.A.

Dear Sir / Madam:

Enclosed are the original and one (1) copy of the Articles of Incorporation for the above-referenced proposed Florida professional association. The statute reads that **if the document is mailed within the five (5) business day rule, you are authorized to accept and file these Articles of Incorporation.** Today is the third business day. Also enclosed is a check in the amount of \$78.75, representing the fees for filing and providing our law firm with a certified copy.

Thank you for your assistance in this matter.

Sincerely,

Keith H. Johnson

KHJ:rks

Enclosures
As Stated

c: Ira Harmon, M.D.
Nephrology Associates, P.A.
(w/enclosures, via e-mail only)

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ARTICLES OF INCORPORATION
OF
NEPHROLOGY ASSOCIATES, P.A.

FILED
2021 JUN -7 PM 4:57

The undersigned subscriber, being duly licensed to practice medicine under the laws of the State of Florida, for the purpose of forming a corporation for profit pursuant to Professional Service Corporation Act, Chapter 621 of the Florida Statutes and laws of the State of Florida, hereby adopts the following Article of Incorporation.

ARTICLE I

Name

The name of the corporation is **NEPHROLOGY ASSOCIATES, P.A.**

ARTICLE II

Principal Office

The principal office and mailing address of this corporation is 5685 Norwood Avenue, Jacksonville, Florida 32208, and whose e-mail address is: iharmonmd@aol.com.

ARTICLE III

Purpose

The professional service corporation is organized for the purpose of transacting any or all lawful business as a Physician and health care provider licensed under the laws of Florida. In addition the corporation may invest the funds of the professional service corporation in real estate, mortgages, stocks, bonds, or any other type of investment, and own real and personal property necessary for the rendering of professional services.

ARTICLE IV

Duration

The corporation shall have perpetual existence effective **January 1, 2021**.

ARTICLE V

Capital Stock

The capital stock of the corporation shall be ONE THOUSAND (1,000) Shares of common stock having a par value of TEN and NO/100 (\$10.00) DOLLARS per share.

ARTICLE VI

Restriction on Ownership and Control of Stock

This Corporation may not issue its stock to anyone other than a professional corporation, a professional limited liability company, or an individual who is duly licensed by the State of Florida or otherwise legally authorized to practice medicine as a physician within the State of Florida. No shareholder of this Corporation shall enter into a voting trust agreement or any other type of agreement vesting another person with authority to exercise the voting power of any or all of the sharehokler's stock.

ARTICLE VII

Pre-Emptive Rights

Every shareholder, upon the sale for cash of any new stock of this corporation, shall have the right to purchase his pro-rata share thereof (as nearly as may be done without issuance of fractional shares) at the price at which it is offered to others.

ARTICLE VIII

Initial Registered Office and Agent

The address of the initial registered office of this corporation is **8810 Goodby's Executive Drive, Suite A, Jacksonville, Florida 32217** and an e-mail address of: keith-j@a.comcast.net. The name of the initial registered agent at that address is Keith H. Johnson, Attorney.

ARTICLE IX

Board of Directors

The business of the corporation shall be managed by its Board of Directors. The Board of Directors shall consist of one to two members. The initial Members of the Board of Directors shall be:

<u>NAME</u>	<u>PERCENTAGE OF OWNERSHIP</u>	<u>ADDRESS</u>
Ira Harmon	100%	5685 Norwood Avenue Jacksonville, FL 32208

The initial Officers of the Corporation shall be:

<u>NAME</u>	<u>TITLE</u>
Ira Harmon	President/Secretary/Treasurer

ARTICLE X

Subscriber

The name and address of the person signing these articles of incorporation as subscriber is **Ira Harmon**, whose address is 5685 Norwood Avenue, Jacksonville, Florida 32208, and whose e-mail address is: iharmonmd@aol.com.

ARTICLE XI

Indemnification

The corporation shall indemnify any Officer or Director or any former officer or director to the full extent permitted by law.

ARTICLE XII

Amendment

The corporation reserves the right to amend or repeal any provisions in these Articles of Incorporation, or any amendment hereto, by a majority vote of the Board of Directors or in the manner provided by law. Any rights conferred on the shareholders is subject to this reservation.

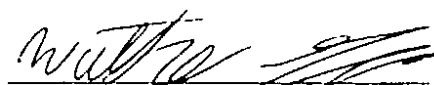
IN WITNESS WHEREOF, the undersigned subscriber executed these Articles of Incorporation on the 31 day of December, 2020.



IRA HARMON, Subscriber

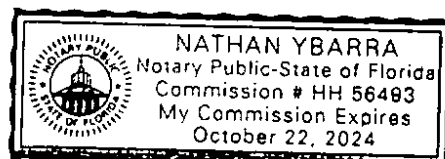
STATE OF FLORIDA
COUNTY OF DUVAL

THE FOREGOING Articles of Incorporation of NEPHROLOGY ASSOCIATES, P.A., was acknowledged before me this 31 day of December, 2020, by IRA HARMON, who is personally known to me (or who has produced a valid FLDL as identification) and who (did) (did not) take an oath.



Notary Public - State of Florida


[NOTARIAL SEAL]



ACCEPTANCE OF REGISTERED AGENT

Having been named as registered agent and designated to accept service of process for the above corporation, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Executed this 31st day of December, 2020.



KEITH H. JOHNSON, Registered Agent