

**Electronic Articles of Incorporation  
For**

P21000001827  
FILED  
December 29, 2020  
Sec. Of State  
Iskervin

INSURANCE RECOVERY GROUP, INC.

The undersigned incorporator, for the purpose of forming a Florida profit corporation, hereby adopts the following Articles of Incorporation:

**Article I**

The name of the corporation is:

INSURANCE RECOVERY GROUP, INC.

**Article II**

The principal place of business address:

200 FRIBERG PKWY  
STE. 4000  
WESTBOROUGH, MA. US 01581

The mailing address of the corporation is:

200 FRIBERG PKWY  
STE. 4000  
WESTBOROUGH, MA. US 01581

**Article III**

The purpose for which this corporation is organized is:

ANY AND ALL LAWFUL BUSINESS.

**Article IV**

The number of shares the corporation is authorized to issue is:

11,335

**Article V**

The name and Florida street address of the registered agent is:

CT CORPORATION SYSTEMS  
1200 SOUTH PINE ISLAND ROAD  
PLANTATION, FL. 33324

I certify that I am familiar with and accept the responsibilities of registered agent.

Registered Agent Signature: CHRISTINE KELM - ASSISTANT SECRETARY

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## **Article VI**

The name and address of the incorporator is:

RITA LEAZOTT  
200 FRIBERG PKWY  
STE. 4000  
WESTBOROUGH, MA 01581

Electronic Signature of Incorporator: RITA A LEAZOTT

I am the incorporator submitting these Articles of Incorporation and affirm that the facts stated herein are true. I am aware that false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S. I understand the requirement to file an annual report between January 1st and May 1st in the calendar year following formation of this corporation and every year thereafter to maintain "active" status.

## **Article VII**

The initial officer(s) and/or director(s) of the corporation is/are:

Title: COB  
DAVID A JOLLIN  
200 FRIBERG PKWY, STE. 4000  
WESTBOROUGH, MA. 01581 US

## **Article VIII**

The effective date for this corporation shall be:

12/21/2020