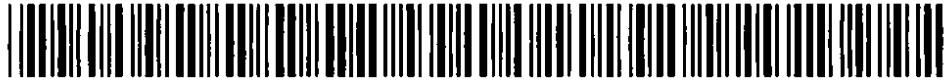


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FLORIDA PROFIT/NON PROFIT CORPORATION
Thatcher Ventures Holdco, Inc.

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**ARTICLES OF INCORPORATION
OF
THATCHER VENTURES HOLDCO, INC.**

The undersigned incorporator to these Articles of Incorporation hereby forms a corporation under the laws of the State of Florida as follows:

**ARTICLE I
Name and Address**

The name of the Corporation is: **Thatcher Ventures Holdco, Inc.** The mailing and street address of the Corporation is 3908 West San Carlos Street, Tampa, Florida 33629.

**ARTICLE II
Effective Date**

This Corporation shall have an incorporation date of November 6, 2020, and the Corporation's existence shall be perpetual thereafter.

**ARTICLE III
Purpose**

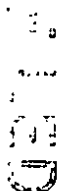
This Corporation is organized for the purpose of transacting any and all lawful business.

**ARTICLE IV
Powers**

The Corporation shall have the power:

- (a) To have perpetual succession by its corporate name.
- (b) To sue and be sued, complain, and defend in its corporate name in all actions or proceedings.
- (c) To have a corporate seal, which may be altered at pleasure, and to use the same by causing it, or a facsimile thereof, to be impressed, affixed, or in any other manner reproduced.
- (d) To purchase, take, receive, lease, or otherwise acquire, own, hold, improve, use, and otherwise deal in and with real or personal property or any interest therein, wherever situated.
- (e) To sell, convey, mortgage, pledge, create a security interest in, lease, exchange, transfer, and otherwise dispose of all or any part of its property and assets.
- (f) To lend money to and use its credit to assist its officers and employees to the full extent permitted by law.

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(g) To purchase, take, receive, subscribe for, or otherwise acquire, own, hold, vote, use, employ, sell, mortgage, lend, pledge, or otherwise dispose of, and otherwise use and deal in and with, shares or other interests in, or obligations of, other domestic or foreign corporations, associations, partnerships or individuals, or direct or indirect obligations of the United States or any other government, state, territory, governmental district, or municipality or of any instrumentality thereof.

(h) To make contracts and guaranties and incur liabilities, borrow money at such rates of interest as the Corporation may determine, issue its notes, bonds, and other obligations, and secure any of its obligations by mortgage or pledge of all or any of its property, franchises, and income.

(i) To lend money for its corporate purposes, invest and reinvest its funds, and take and hold real and personal property as security for the payment of funds so loaned or invested.

(j) To conduct its business, carry on its operations, and have offices and exercise the powers granted by the Florida Business Corporation Act within or without the State of Florida.

(k) To elect or appoint officers and agents of the Corporation and define their duties and fix their compensation.

(l) To make and alter bylaws, not inconsistent with these Articles of Incorporation and the laws of this state, for the administration and regulation of the affairs of the Corporation.

(m) To make donations for the public welfare or for charitable, scientific or educational purposes.

(n) To transact any lawful business, which the Board of Directors shall find, will be in aid of governmental policy.

(o) To pay pensions and establish and carry out pension plans, profit sharing plans, stock bonus plans, stock option plans, retirement plans, benefit plans and other incentive and compensation plans for any or all of its Directors, officers, and employees and for any or all of the Directors, officers, and employees of its subsidiaries.

(p) To provide insurance for its benefit on the life of any of its Directors, officers, or employees, or on the life of any shareholder for the purpose of acquiring at his death shares of its stock owned by the shareholder or by the spouse or children of the shareholder.

(q) To be a promoter, incorporator, general partner, limited partner, member, associate, or manager of any corporation, partnership, limited partnership, limited liability company, joint venture, trust, or other enterprise.

(r) To have and exercise all powers necessary or convenient to effect its purposes.

ARTICLE V Capital Stock

This Corporation is authorized to issue 7,500 shares of \$.001 par value common stock.

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ARTICLE VI

Directors

The name and address of the initial director of the Corporation are as follows:

<u>Name</u>	<u>Address</u>
Bryan R. Thatcher	3908 West San Carlos Street Tampa, Florida 33629

ARTICLE VII

Initial Registered Office and Agent

The street address of the initial registered office of this Corporation is One Independent Drive, Suite 1300, Jacksonville, Florida 32202, and the name of its initial registered agent at such address is F & L Corp.

ARTICLE VIII

Incorporator

The name and address of the person signing these Articles of Incorporation are:

<u>Name</u>	<u>Address</u>
Bryan R. Thatcher	3908 West San Carlos Street Tampa, Florida 33629

ARTICLE IX

Bylaws

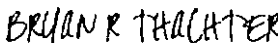
The power to adopt, alter, amend or repeal Bylaws shall be vested in the stockholders of this Corporation.

ARTICLE X

Amendment

These Articles of Incorporation may be amended in the manner provided by law.

IN WITNESS WHEREOF, the undersigned subscriber has executed these Articles of Incorporation, this 6th day of November, 2020.

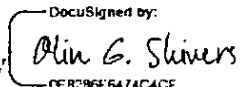
DocuSigned by:

 385CE4D584C540F...
 Bryan R. Thatcher, incorporator

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ACCEPTANCE BY REGISTERED AGENT

Having been named Registered Agent and designated to accept service of process for the within Corporation, at the place designated herein, and being familiar with the obligations of that position, I hereby agree to act in this capacity, and I further agree to comply with the provisions of all statutes relative to the proper and complete performance of my duties.

F & L CORP.

By  Olin G. Shivers
CE8296F64ZADACF
 Name: Olin G. Shivers
 Title: Vice President

GASTESI LOPEZ & MESTRE, PLLC

A Partnership of Professional Associations

8105 N.W. 155 Street
Miami Lakes, Florida 33016

Telephone: 305-818-9993
Facsimile: 305-818-9997

Raul Gastesi
Raul R. Lopez
Casar Mestre Jr.

Reply to: Raul Gastesi, Jr. Esq
Email: gastesi@glmlegal.com

Lorenzo Cobiella
Ruth Acevedo
Jennifer M. Vazquez
Lourdes Ermer (Of Counsel)

November 6, 2020

Florida Department of State
Division of Corporations
Electronic Filing

RE: BIANCA MAR, LLC.
Document Number: L20000333836

To whom it may concern:

I have tried numerous times to call and email regarding this matter to no avail. For said reason I am sending this letter. On October 29, 2020 we submitted the attached fax filing for our client.

It appears that when the information was transcribed to the Sunbiz page it was entered incorrectly. Please correct the Principal Office Address, Mailing Address and MGR Address to reflect the fax filing. The Sunbiz page shows the address as "1850" when it should read "11850."

If you need anything further, do not hesitate to call me at 305-818-9993 or email me at acevedo@glmlegal.com.

Very truly yours,

Ruth Acevedo, Esq.

RG/ra