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(Requestor's Name)

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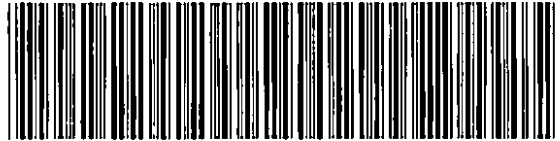
(Business Entity Name)

(Document Number)

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SEC. OF STATE
TALLAHASSEE, FL

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DIVISION OF CORPORATIONS
TALLAHASSEE, FLORIDA

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OCT 02 2020

FLORIDA FILING & SEARCH SERVICES, INC.

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155 Office Plaza Dr Ste A Tallahassee FL 32301

PHONE: (800) 435-9371; FAX: (866) 860-8395

DATE: 10/2/20

NAME: PSM PROCUREMENT INC

TYPE OF FILING: ARTICLES

COST: 70.00

RETURN: PLAIN COPY PLEASE

ACCOUNT: FCA000000015

AUTHORIZATION: ABBIE/PAUL HODGE

A Hodge

ARTICLES OF INCORPORATION
In compliance with Chapter 607 and/or Chapter 621, F.S. (Profit)

ARTICLE I NAME

The name of the corporation shall be: PSM Procurement Inc.

ARTICLE II PRINCIPAL OFFICE

Principal street address

c/o Publix Super Markets, Inc.

3300 Publix Corporate Parkway

Lakeland, FL 33811

Mailing address, if different is:

c/o Publix Super Markets, Inc.

P.O. Box 407

Lakeland, FL 33802-0407

ARTICLE III PURPOSE

The purpose for which the corporation is organized is: (a) to be in the business of operating an equipment leasing company
which will lease equipment to grocery stores and related businesses which constitute qualified opportunity zone businesses;

(b) any activities directly or indirectly related to the foregoing; and (c) any other businesses, trades, and activities permissible
under law.

ARTICLE IV SHARES

The number of shares of stock is: 10,000

ARTICLE V INITIAL OFFICERS AND/OR DIRECTORS

Name and Title: Randall Todd Jones, Sr., President

Address c/o Publix Super Markets, Inc.

300 Publix Corporate Parkway

Lakeland, FL 33811

Name and Title: Randall Todd Jones, Sr, Director

Address: c/o Publix Super Markets, Inc.

300 Publix Corporate Parkway

Lakeland, FL 33811

Name and Title: David P. Phillips, Treasurer

Address c/o Publix Super Markets, Inc.

300 Publix Corporate Parkway

Lakeland, FL 33811

Name and Title: David P. Phillips, Director

Address: c/o Publix Super Markets, Inc.

300 Publix Corporate Parkway

Lakeland, FL 33811

Name and Title: Merriann M. Metz, Secretary

Address c/o Publix Super Markets, Inc.

300 Publix Corporate Parkway

Lakeland, FL 33811

Name and Title: Merriann M. Metz, Director

Address: c/o Publix Super Markets, Inc.

300 Publix Corporate Parkway

Lakeland, FL 33811

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Name and Title: _____ Name and Title: _____
Address _____ Address: _____

ARTICLE VI REGISTERED AGENT

The **name and Florida street address** (P.O. Box NOT acceptable) of the registered agent is:

Name: Merriann M. Metz
Address: c/o Publix Super Markets, Inc.
3300 Publix Corporate Parkway
Lakeland, FL 33811

ARTICLE VII INCORPORATOR

The **name and address** of the Incorporator is:

Name: Brian Fitzpatrick
Address: c/o Nixon Peabody LLP
Exchange Place, 53 State Street
Boston, MA 02109

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STATE OF FLORIDA
TALLAHASSEE

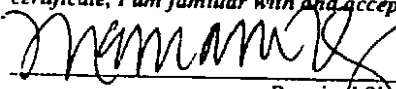
ARTICLE VIII EFFECTIVE DATE:

Effective date, if other than the date of filing: _____ (OPTIONAL)

(If an effective date is listed, the date must be specific and cannot be more than five days prior or 90 days after the filing.)

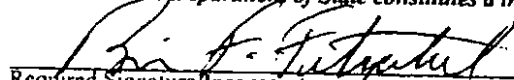
Note: If the date inserted in this block does not meet the applicable statutory filing requirements, this date will not be listed as the document's effective date on the Department of State's records.

Having been named as registered agent to accept service of process for the above stated corporation at the place designated in this certificate, I am familiar with and accept the appointment as registered agent and agree to act in this capacity:


Required Signature/Registered Agent

9/28/2020
Date

I submit this document and affirm that the facts stated herein are true. I am aware that the false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S.


Required Signature/Incorporator

Date 10-1-2020