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ARTICLES OF INCORPORATION
In compliance with Chapter 607 and/or Chapter 621, F.S. (Profit)

| ARTICLE I NA | ME BSM P | | | | | |
|---|---|---------------------|---|--|-----------------|--|
| The name of the cor | poration shall be: PSM Procurement Inc. | | | | | |
| ARTICLE II PR | UNCIPAL OFFICE | | | | | |
| ala Dublic Comes & | Principal street address | | Mailing address, if different is: | | | |
| c/o Publix Super M 3300 Publix Corpo | rate Parkway | | c/o Publix Super Markets, Inc. P.O. Box 407 | | | |
| | | <u>_F,O. F</u> | 00X 40 / | | | |
| Lakeland, FL 338 | | Lakela | and, FL 33802-0407 | 7 | | |
| ARTICLE III PU | RPOSE ch the corporation is organized is: (a) to be i | n the business of o | perating an equipme | ent leasing c | ompany | |
| which will lease eq | uipment to grocery stores and related business | ses which constitu | te qualified opportu | nity zone bus | sinesses; | |
| (b) any activities di | ectly or indirectly related to the foregoing; ar | nd (c) any other bu | isinesses, trades, and | l activities pe | rmissible | |
| under law. | | | | <u>-</u> <u>-</u> - | | |
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| | | | | <u> ; ; ; ; ; ; ; ; ; ; ; ; ; ; ; ; ; ; </u> | _ == | |
| ARTICLE IV SH | ARES 10 000 | | | | 2 | |
| The number of shares | s of stock is: 10,000 | | | , 3° . | A | |
| | | | | | | |
| ARTICLE V INI | TIAL OFFICERS AND/OR DIRECTORS | | | 7° 1. | | |
| Name and T | Title: Randall Todd Jones, Sr., President | Name and Titl | le:_Randall Todd Joi | nes, Sr. Dire | ctor | |
| Address | c/o Publix Super Markets, Inc. | Address: | c/o Publix Super | | | |
| | 300 Publix Corporate Parkway | | | | | |
| | | | 300 Publix Corpo | orate Parkwa | ı <u>y</u> | |
| | Lakeland, FL 33811 | _ | Lakeland, FL 33 | 811 | | |
| Name and T | ille: David P. Phillips, Treasurer | Name and Titl | David P. Phillips. Director | | | |
| Address | c/o Publix Super Markets, Inc. | Address: | c/o Publix Super | Markets, Inc | • | |
| | 300 Publix Corporate Parkway | _ | 300 Publix Corpo | rate Parkway | y | |
| | Lakeland, FL 33811 | | Lakeland, FL 33 | 811 | | |
| | A Marile Market 6 | | | | | |
| Name and Ti | tle: Merriann M. Metz, Secretary | Name and Title | e: Merriann M. Mei | z, Director | | |
| Address | c/o Publix Super Markets, Inc. | Address: | c/o Publix Super | Markets, Inc | | |
| | 300 Publix Corporate Parkway | | 300 Publix Corpo | rate Parkway | y | |
| | Lakeland, FL 33811 | _ | Lakeland, FL 33 | 811 | | |
| | | | | | | |

| Address Address: ARTICLE VI REGISTERED AGENT The name and Florida street address (P.O. Box NOT acceptable) of the registered agent is: Name: Merriann M. Metz Address: c/o Publix Super Markets, Inc. 3300 Publix Corporate Parkway Lakeland, FL 33811 ARTICLE VII INCORPORATOR The name and address of the Incorporator is: Name: Brian Fitzpatrick Address: c/o Nixon Peabody LLP Exchange Place, 53 State Street Boston, MA 02109 ARTICLE VIII EFFECTIVE DATE: Effective date, if other than the date of filing: (OPTIONAL) (If an effective date is listed, the date must be specific and cannot be more than five days prior or 90 days after the filing.) Note: If the date inserted in this block does not meet the applicable statutory filing requirements, this date will not be list the document's effective date on the Department of State's records. | Name | and Title: | Name and Title: |
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| MMM AMN A position as registered agent and agree to act in this capacity | | Required Signature/Registered Agent | 7/8/20, |
| Having been named as registered agent to accept service of process for the above stated corporation at the place designated certificate, I am familiar with and accept the appointment as registered agent and agree to act in this capacity P/28/202 | | | Date |
| Required Signature/Registered Agent T submit this document and affirm that the force stated beginning as the state of the state | submit this do | cument and affirm that the facts stated bounts | Mra true 1 pm mars of the Arms |
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