

**Electronic Articles of Incorporation
For**

P20000075077
FILED
September 17, 2020
Sec. Of State
tscott

BLACK RIVER ASSOCIATES, INC

The undersigned incorporator, for the purpose of forming a Florida profit corporation, hereby adopts the following Articles of Incorporation:

Article I

The name of the corporation is:

BLACK RIVER ASSOCIATES, INC

Article II

The principal place of business address:

1310 W CANAL STREET
NEW SMYRNA BEACH, FL. US 32168

The mailing address of the corporation is:

1310 W CANAL STREET
NEW SMYRNA BEACH, FL. US 32168

Article III

The purpose for which this corporation is organized is:

ANY AND ALL LAWFUL BUSINESS.

Article IV

The number of shares the corporation is authorized to issue is:

1000

Article V

The name and Florida street address of the registered agent is:

ALASTAIR RATCLIFF
623 BEVILLE ROAD
SOUTH DAYTONA, FL. 32119

I certify that I am familiar with and accept the responsibilities of registered agent.

Registered Agent Signature: ALASTAIR RATCLIFF

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Article VI

The name and address of the incorporator is:

ALASTAIR RATCLIFF
623 BEVILLE RD

SOUTH DAYTONA

Electronic Signature of Incorporator: ALASTAIR RATCLIFF

I am the incorporator submitting these Articles of Incorporation and affirm that the facts stated herein are true. I am aware that false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S. I understand the requirement to file an annual report between January 1st and May 1st in the calendar year following formation of this corporation and every year thereafter to maintain "active" status.

Article VII

The initial officer(s) and/or director(s) of the corporation is/are:

Title: P
TAMI L POLK
1310 W CANAL ST
NEW SMYRNA BEACH, FL. 32168 US

Article VIII

The effective date for this corporation shall be:

09/18/2020