Electronic Articles of Incorporation For

P20000000903 FILED December 20, 2019 Sec. Of State dlokeefe

HIGHLANDS REGIONAL MEDICAL STAFF, INC.

The undersigned incorporator, for the purpose of forming a Florida profit corporation, hereby adopts the following Articles of Incorporation:

Article I

The name of the corporation is:

HIGHLANDS REGIONAL MEDICAL STAFF, INC.

Article II

The principal place of business address:

129 SOUTH COMMERCE AVENUE SEBRING, FL. 33870

The mailing address of the corporation is:

129 SOUTH COMMERCE AVENUE SEBRING, FL. 33870

Article III

The purpose for which this corporation is organized is: ANY AND ALL LAWFUL BUSINESS.

Article IV

The number of shares the corporation is authorized to issue is: 1000

Article V

The name and Florida street address of the registered agent is:

JEFF CARLSON 129 SOUTH COMMERCE AVENUE SEBRING, FL. 33870

I certify that I am familiar with and accept the responsibilities of registered agent.

Registered Agent Signature: JEFF CARLSON

Article VI

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The name and address of the incorporator is:

LON WORTH CROW IV 211 NORTH COMMERCE AVENUE

SEBRING

Electronic Signature of Incorporator: LON WORTH CROW IV

I am the incorporator submitting these Articles of Incorporation and affirm that the facts stated herein are true. I am aware that false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S. I understand the requirement to file an annual report between January 1st and May 1st in the calendar year following formation of this corporation and every year thereafter to maintain "active" status.

Article VII

The initial officer(s) and/or director(s) of the corporation is/are:

Title: D, T D M UPADHYAYA 6801 US HWY 27 NORTH, SUITE A-1 SEBRING, FL. 33870

Title: P G LEIDEL 3600 SOUTH HIGHLANDS AVENUE SEBRING, FL. 33870

Title: D R GANTHIER 801 US HWY 27 S SEBRING, FL. 33870

Title: D, S T C LACKEY 4759 LAKEVIEW DRIVE SEBRING, FL. 33870

Title: VP T CHAUDHRI 3427 SOUTH HIGHLANDS AVENUE SEBRING, FL. 33870

Title: D
B MIDENCE
3700 EMERGENCY LANE
SEBRING, FL. 33870

Article VIII

The effective date for this corporation shall be:

12/20/2019